

# **SIYATHEMBA MUNICIPALITY**

**Final**

**BUDGET SDBIP  
2013/2014**

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## **1 INTRODUCTION**

This document provides for the annual submission of the Service Delivery and Budget Implementation Plan (SDBIP) as required in terms of the Municipal Finance Management Act. It should be read in conjunction with the Municipality's Integrated Development Plan (IDP), Budget and Strategic Business Unit Business Plans for the financial year 2012/2013.

The SDBIP gives affect to the Integrated Development Plan (IDP) and budget of the municipality therefore the IDP and budget must are fully aligned with each other, as required by the MFMA. The SDBIP provide the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance.

The SDBIP serves as a "contract" between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring performance in service delivery against end-of-year targets and implementing the budget.

## **2 LEGISLATIVE FRAMEWORK IN TERMS OF MFMA**

The Municipal Finance Management Act (MFMA) of 2003 is aimed to secure sound and sustainable management of the financial affairs of municipalities and to establish treasury norms and standards through continually promoting transparency, participation and accountability of municipalities.

The MFMA requires that municipalities prepare a Service Delivery and Budget Implementation Plan as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their Integrated Development Plan Strategy. According to section 1 of the Act a service delivery and budget implementation plan means a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

- (a) Projections for each month of the year
  - (i) Revenue to be collected, by source; and
  - (ii) Operating and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter;
- (c) Any other matters that may be prescribed, and includes any revisions of such plan by the mayor in terms of section 54 (1)(c);

In terms of Section 53 (3) of Municipal Finance Management Act (MFMA) No. 56 of 2003. The mayor must ensure-

- (a) that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out the service delivery and budget implementation plan, are made public no later than 14 days after the approval of the service delivery and budget implementation plan; and
- (b) that the performance agreements of the municipal manager, senior managers and any other categories of official as may be prescribed, are made public no later than 14 days after the approval of the municipality's service delivery and budget implementation plan. Copies of such performance agreements must be submitted to the council and the MEC of local government in the province.

## Budget breakdown

| KEY PERFORMANCE AREA  | PRIORITIES  | PROJECTS   | R-OVER<br>2011/2012<br>000 | OPEX<br>2012/2013<br>000 | CAPEX<br>2012/2013<br>000 | REVENUE<br>2012/2013<br>000 | SURPLUS/<br>(DEFICIT)<br>2012/2013 |
|---|---|--|----------------------------|--------------------------|---------------------------|-----------------------------|------------------------------------|
| Basic Service Delivery  | MIG - National Allocation - R12 429 000<br>(Calculations includes own funds portion). | Manydale Waste Water Treatment Works                                 | -                          |                          | 6 882 050                 | 6 882 050                   | -                                  |
|   |   | Manydale Solid Waste   |                            |                          | 1 824 000                 | 1 824 000                   |                                    |
|   |   | Prieska Solid Waste  |                            |                          | 2 166 000                 | 2 166 000                   |                                    |
|   |   | Prieska Cemetery Upgrading   |                            |                          | 2 136 325                 | 2 136 325                   |                                    |
|   | Provincial allocation - DWAF  | Water related infrastructure   |                            |                          | 2 870 000                 | 2 870 000                   |                                    |
|   | Provincial allocation - DWAF  | Water related infrastructure   |                            |                          | 500 000                   | 500 000                     |                                    |
|   | Provincial allocation - EPWP  | EPWP   |                            | 1 000 000                |                           | 1 000 000                   |                                    |
|   | Dept Sports Arts & Culture - Revenue Generated  | Library development & transformation (Template received - June 2012) |                            | 689 000                  |                           | 689 000                     | -                                  |
|   | Equitable Share   | Equitable Share  |                            | -                        |                           | 10 476 307                  | 10 476 307                         |
|   | Equitable Share   | Free Basic Services  |                            | 9 631 693                |                           | -                           | -                                  |
|   | Revenue generated   | Property Rates   |                            |                          |                           | 6 000 000                   | 6 000 000                          |
|   | Revenue generated   | Collection charges   |                            |                          |                           | 1 007 500                   |                                    |
|   | Revenue generated   | Licences & Permits   |                            |                          |                           | 5 000                       | 5 000                              |
|   | Revenue generated   | Rental of facilities & equipment                                     |                            |                          |                           | 802 500                     | 802 500                            |
|   | Revenue generated   | Electricity, Water, Sanitation and Refuse                            |                            |                          |                           | 30 640 999                  | 30 640 999                         |
|   | Expenditure   | Bulk purchases   |                            | 13 317 610               |                           |                             |                                    |
|   | Revenue generated   | Other income   |                            | -                        |                           | 12 514 220                  | 12 514 220                         |
|   | Revenue generated   | Agency Services/Licences   |                            | -                        |                           | 1 265 000                   | 1 265 000                          |
|   | Own Resources   | Repairs & Maintenance (Other Materials)                              |                            | 5 628 100                |                           | -                           | -5 628 100                         |
|   | Own Resources   | General Expenses   |                            | 10 954 255               |                           | -                           | -10 954 255                        |
| Municipal Institutional Transformation  | MSIG  | MSIG (Refer to business plan for 2012/2013)                          |                            | 800 000                  |                           | 800 000                     | -                                  |
|   |   |  |                            | -                        |                           | -                           | -                                  |
| Local Economic Development  | Tourism Development   | Bos Development Implementation                                       |                            | -                        |                           | -                           | -                                  |
| Municipal Finance viability & transformation  | FMG   | FMG (Refer to business plan for 2012/2013)                           |                            | 1 500 000                |                           | 1 500 000                   | -                                  |
|   | Revenue generated   | Fines  |                            | -                        |                           | 81 000                      | 81 000                             |
|   | Equitable Share   | Government Grants and Subsidies                                      |                            | -                        |                           | -                           | -                                  |
|   | Interest earned   | Debtors  |                            | -                        |                           | 1 750 000                   | 1 750 000                          |
|   | Interest earned   | External Investments   |                            | -                        |                           | 145 000                     | 145 000                            |
|   | Interest paid   | ABSA Loans - Fleet   |                            | 780 124                  |                           | -                           | -780 124                           |
|   | Own Resources   | Employee related costs   |                            | 23 832 451               |                           |                             |                                    |
|   | Own Resources   | Employee social contribution   |                            | 3 793 568                |                           |                             |                                    |
|   | Own Resources   | Salaries & benefits (Personnel, Councilors & Ward Committee Members) |                            | 2 069 200                |                           | -                           | -2 069 200                         |
|   | Grants and Subsidies/Contribution towards the Community                               | Contribution Community/Awareness                                     |                            | -                        |                           | -                           | -                                  |
|   |   |  |                            | -                        |                           | -                           | -                                  |
|   |   |  |                            | -                        |                           | -                           | -                                  |
|   | Depreciation  | Depreciation on assets   |                            | 5 200 000                |                           | -                           | -5 200 000                         |
|   | Bad debts   | Debt impairment  |                            | 3 500 000                |                           | -                           | -3 500 000                         |
| Good Governance and Public Participation (See Targets of MM & Other Departmental Heads) | Council Meetings  | Council Meetings   |                            | -                        |                           | -                           | -                                  |
|   |   | Ward Committee meetings  |                            | -                        |                           | -                           | -                                  |
|   |   | Council meets the people   |                            | -                        |                           | -                           | -                                  |
|   |   | Committee meetings   |                            | -                        |                           | -                           | -                                  |
|   |   | IDP revenue  |                            | -                        |                           | -                           | -                                  |
|   |   | Budget meetings  |                            | -                        |                           | -                           | -                                  |
|   |   | Local Labour Forum meetings  |                            | -                        |                           | -                           | -                                  |
|   |   | Inter Governmental   |                            | -                        |                           | -                           | -                                  |
|   |   | Forum meetings   |                            | -                        |                           | -                           | -                                  |
| <b>Total Budget</b>   |   |  |                            | <b>82 696 001</b>        | <b>16 378 375</b>         | <b>85 054 901</b>           | <b>14 019 475</b>                  |

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**The SDBIP Concept**

The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community. It will facilitate the accountable role that managers hold to the Council and that Councillors hold to the community. It also fosters the management, implementation and monitoring of the budget, performance of senior management and the achievement of the strategic objectives as laid out in the IDP.

Whilst the budget sets yearly service delivery and budget targets (revenue and expenditure per vote), it is imperative that in-year mechanisms are able to measure performance and progress on a continuous basis. Hence, the end-of-year targets must be based on quarterly and monthly targets, and the municipal manager must ensure that the budget is built around quarterly and monthly information. Being a start-of-year planning an target tool, the SDBIP gives meaning to both in-year reporting in terms of section 71 (monthly reporting), section 72 (mid-year report) and end-of-year annual reports.

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**Components of the SDBIP**

- ü Monthly projections of revenue to be collected for each source
- ü Monthly projections of expenditure (operating & capital) and revenue for each vote
- ü Quarterly projections of service delivery targets and performance indicators for each vote

**(a) Monthly projections of revenue to be collected for each source**

|   | July             | August           | September        | October          | November         | December         | January          | February         | March            | April            | May              | June             |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| R 0   | R 0              | R 0              | R 0              | R 0              | R 0              | R 0              | R 0              | R 0              | R 0              | R 0              | R 0              | R 0              |
| Service Charges                                     | 2 553 417        | 2 553 417        | 2 553 417        | 2 553 417        | 2 553 417        | 2 553 417        | 2 553 417        | 2 553 417        | 2 553 417        | 2 553 417        | 2 553 417        | 2 553 417        |
| Property Rates and Collection Charges               | 446 136          | 446 136          | 2 100 000        | 446 136          | 446 136          | 446 136          | 446 136          | 446 136          | 446 136          | 446 136          | 446 136          | 446 136          |
| Rental, facilities & equipment                      | 66 875           | 66 875           | 66 875           | 66 875           | 66 875           | 66 875           | 66 875           | 66 875           | 66 875           | 66 875           | 66 875           | 66 875           |
| Interest: External Investments                      | 12 083           | 12 083           | 12 083           | 12 083           | 12 083           | 12 083           | 12 083           | 12 083           | 12 083           | 12 083           | 12 083           | 12 083           |
| Interest: Debtors                                   | 145 833          | 145 833          | 145 833          | 145 833          | 145 833          | 145 833          | 145 833          | 145 833          | 145 833          | 145 833          | 145 833          | 145 833          |
| Traffic Fines, Licences & Permits & Agency Services | 112 583          | 112 583          | 112 583          | 112 583          | 112 583          | 112 583          | 112 583          | 112 583          | 112 583          | 112 583          | 112 583          | 112 583          |
| Transfers Recognised: Operational                   | 2 008 083        | 2 008 083        | 2 008 083        | 2 008 083        | 2 008 083        | 2 008 083        | 2 008 083        | 2 008 083        | 2 008 083        | 2 008 083        | 2 008 083        | 2 008 083        |
| Transfers Recognised: Capital                       | 1 374 916        | 1 374 916        | 1 374 916        | 1 374 916        | 1 374 916        | 1 374 916        | 1 374 916        | 1 374 916        | 1 374 916        | 1 374 916        | 1 374 916        | 1 374 924        |
| Other Income  | 188 491          | 188 491          | 188 491          | 188 491          | 188 491          | 188 491          | 188 491          | 188 491          | 188 491          | 188 491          | 188 499          | 188 491          |
| Gains on disposal                                   | -                | -                | 600 000          | -                | -                | -                | -                | -                | -                | -                | -                | -                |
| <b>Total Revenue by Source</b>                      | <b>6 908 417</b> | <b>6 908 417</b> | <b>9 062 281</b> | <b>6 908 417</b> | <b>6 908 417</b> | <b>6 908 417</b> | <b>6 908 417</b> | <b>6 908 417</b> | <b>6 908 417</b> | <b>6 908 419</b> | <b>6 908 431</b> | <b>6 908 434</b> |

Overall Total R 85 054 901

| COMMENTS   |  |
|--|--|
| Rates includes - Residential, State, Business, Public Infrastructure Organisations and Farmers. Farms affected by the New DMA will be phased in with a 75% discount in year 1, 50% in year 2 and 25% in year 3. With an additional 30% for the non-delivery of services. |  |
| Service charges includes - Electricity, Water, Sewerage and Refuse.  |  |
| Capital Funding - As per IDP   |  |
| Other Income - Includes: Other revenue to be received, building plan fees, copies & certificates, tombstone fees, violation duty on account holders, charges for installation of services, garden refuse and garbage etc.  |  |

**(b) Monthly projections of expenditure for each source**

|  | July             | August           | September        | October          | November         | December         | January          | February         | March            | April            | May              | June             |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| R 0  | R 0              | R 0              | R 0              | R 0              | R 0              | R 0              | R 0              | R 0              | R 0              | R 0              | R 0              | R 0              |
| Employee related costs (including employee social contributions) | 2 302 168        | 2 302 168        | 2 302 168        | 2 302 168        | 2 302 168        | 2 302 168        | 2 302 168        | 2 302 168        | 2 302 168        | 2 302 169        | 2 302 169        | 2 302 169        |
| Remuneration of councillors                                      | 172 433          | 172 433          | 172 433          | 172 433          | 172 433          | 172 433          | 172 433          | 172 433          | 172 433          | 172 433          | 172 437          | 172 433          |
| Depreciation and Asset Impairment and Debt Impairment            | 725 000          | 725 000          | 725 000          | 725 000          | 725 000          | 725 000          | 725 000          | 725 000          | 725 000          | 725 000          | 725 000          | 725 000          |
| Bulk purchases   | 1 109 800        | 1 109 800        | 1 109 800        | 1 109 800        | 1 109 800        | 1 109 800        | 1 109 800        | 1 109 800        | 1 109 800        | 1 109 800        | 1 109 805        | 1 109 805        |
| Transfers and Grants   | 2 558 255        | 2 558 255        | 2 558 255        | 2 558 255        | 2 558 255        | 2 558 255        | 2 558 255        | 2 558 255        | 2 558 255        | 2 558 257        | 2 558 258        | 2 558 258        |
| Interest paid  | 65 010           | 65 010           | 65 010           | 65 010           | 65 010           | 65 010           | 65 010           | 65 010           | 65 010           | 65 010           | 65 014           | 65 010           |
| Other materials  | 469 008          | 469 008          | 469 008          | 469 008          | 469 008          | 469 008          | 469 008          | 469 008          | 469 008          | 469 008          | 469 008          | 469 012          |
| General expenses   | 854 521          | 854 521          | 854 521          | 854 521          | 854 521          | 854 521          | 854 521          | 854 521          | 854 521          | 854 521          | 854 521          | 854 524          |
| <b>Total Expenditure by Source</b>                               | <b>8 256 195</b> | <b>8 256 195</b> | <b>8 256 195</b> | <b>8 256 195</b> | <b>8 256 195</b> | <b>8 256 195</b> | <b>8 256 195</b> | <b>8 256 195</b> | <b>8 256 195</b> | <b>8 256 198</b> | <b>8 256 212</b> | <b>8 256 211</b> |

Overall Total 99 074 376

Deficit -14 019 475

(c) Monthly projections of expenditure (operating & capital) and revenue for each vote

|  | July        |              |            | August      |              |            | September   |              |            | October     |              |            |
|--|-------------|--------------|------------|-------------|--------------|------------|-------------|--------------|------------|-------------|--------------|------------|
|  | Opex<br>R 0 | Capex<br>R 0 | Rev<br>R 0 | Opex<br>R 0 | Capex<br>R 0 | Rev<br>R 0 | Opex<br>R 0 | Capex<br>R 0 | Rev<br>R 0 | Opex<br>R 0 | Capex<br>R 0 | Rev<br>R 0 |
| <b>Department: Municipal Manager</b>               | 672 553     | -            | 52 928     | 672 553     | -            | 52 928     | 672 553     | -            | 52 928     | 672 553     | -            | 52 928     |
| Vote: Council & Executive - Council                | 672 553     | -            | -          | 672 553     | -            | -          | 672 553     | -            | -          | 672 553     | -            | -          |
| <b>Total Revenue for the Year</b>                  | 635 130     |              |            |             |              |            |             |              |            |             |              |            |
| <b>Total Opex for the Year</b>                     | 8 070 630   |              |            |             |              |            |             |              |            |             |              |            |
| <b>Overall Total</b>                               | 8 705 760   |              |            |             |              |            |             |              |            |             |              |            |
| <b>Overall Totals according to Vote/MM Targets</b> | 8 705 760   |              |            |             |              |            |             |              |            |             |              |            |
| <b>Difference</b>                                  | -           |              |            |             |              |            |             |              |            |             |              |            |

|  | July       |              |             | August     |              |             | September  |              |             | October    |              |             |
|--|------------|--------------|-------------|------------|--------------|-------------|------------|--------------|-------------|------------|--------------|-------------|
|  | Rev<br>R 0 | Capex<br>R 0 | Opex<br>R 0 | Rev<br>R 0 | Capex<br>R 0 | Opex<br>R 0 | Rev<br>R 0 | Capex<br>R 0 | Opex<br>R 0 | Rev<br>R 0 | Capex<br>R 0 | Opex<br>R 0 |
| <b>Department: Finance</b>                                 | 6 162 144  | -            | 2 122 868   | 6 162 144  | -            | 2 122 868   | 6 162 144  | -            | 2 122 868   | 6 162 144  | -            | 2 122 868   |
| Vote: Public Safety - Licenses and Traffic                 |            |              |             |            |              |             |            |              |             |            |              |             |
| Vote: Cemetery   | 4 417      |              |             | 4 417      |              |             | 4 417      |              |             | 4 417      |              |             |
| Vote: Camping facilities                                   | -          |              |             | -          |              |             | -          |              |             | -          |              |             |
| Vote: Public Works   | 92 083     |              |             | 92 083     |              |             | 92 083     |              |             | 92 083     |              |             |
| Vote: Cleansing services                                   | 353 097    |              |             | 353 097    |              |             | 353 097    |              |             | 353 097    |              |             |
| Vote: Sewerage   | 950 968    |              |             | 950 968    |              |             | 950 968    |              |             | 950 968    |              |             |
| Vote: Electricity services                                 | 1 811 754  |              |             | 1 811 754  |              |             | 1 811 754  |              |             | 1 811 754  |              |             |
| Vote: Water services                                       | 915 636    |              |             | 915 636    |              |             | 915 636    |              |             | 915 636    |              |             |
| Vote: Council general expenses                             |            |              |             |            |              |             |            |              |             |            |              |             |
| Vote: Finance & Admin - Administrasie Stadssekretaris Dept | 8 333      |              |             | 8 333      |              |             | 8 333      |              |             | 8 333      |              |             |
| Vote: Finance & Admin - Administrasie Tesourie Dept        | 1 293 159  |              | 2 122 868   | 1 293 159  |              | 2 122 868   | 1 293 159  |              | 2 122 868   | 1 293 159  |              | 2 122 868   |
| Vote: Finance & Admin - Property Rates                     | 668 748    |              |             | 668 748    |              |             | 668 748    |              |             | 668 748    |              |             |
| Vote: Finance & Admin - Meent                              | 25 417     |              |             | 25 417     |              |             | 25 417     |              |             | 25 417     |              |             |
| Vote: Finance & Admin - Munisipale Geboue en Kantore       | 33 333     |              |             | 33 333     |              |             | 33 333     |              |             | 33 333     |              |             |
| Vote: Finance & Admin - Behuising Personeelskema           | 5 000      |              |             | 5 000      |              |             | 5 000      |              |             | 5 000      |              |             |
| <b>Total Revenue for the Year</b>                          | 71 945 722 |              |             |            |              |             |            |              |             |            |              |             |
| <b>Total Opex for the Year</b>                             | 25 474 420 |              |             |            |              |             |            |              |             |            |              |             |
| <b>Overall Total</b>                                       | 99 420 142 |              |             |            |              |             |            |              |             |            |              |             |
| <b>Overall Totals according to Votes</b>                   | 99 767 642 |              |             |            |              |             |            |              |             |            |              |             |
| <b>Difference</b>  | -347 500   |              |             |            |              |             |            |              |             |            |              |             |

|  |            |   |         |         |   |         |         |   |         |         |   |         |
|--|------------|---|---------|---------|---|---------|---------|---|---------|---------|---|---------|
| <b>Department: Corporate &amp; Comm. Serv</b>              | 469 871    | - | 214 000 | 469 871 | - | 214 000 | 469 871 | - | 214 000 | 469 871 | - | 214 000 |
| Vote: Public Safety - Licenses and Traffic                 | 129 494    |   | 184 498 | 129 494 |   | 184 498 | 129 494 |   | 184 498 | 129 494 |   | 184 498 |
| Vote: Finance & Admin - Administrasie Stadssekretaris Dept | 248 738    |   |         | 248 738 |   |         | 248 738 |   |         | 248 738 |   |         |
| Vote: Finance & Admin - Meent                              | 1 781      |   |         | 1 781   |   |         | 1 781   |   |         | 1 781   |   |         |
| Vote: Finance & Admin - Munisipale Geboue en Kantore       | 28 885     |   |         | 28 885  |   |         | 28 885  |   |         | 28 885  |   |         |
| Vote: Finance & Admin - Administrasie Tesourie Dept        |            |   |         |         |   |         |         |   |         |         |   |         |
| Vote: Finance & Admin - Behuising Personeelskema           | 2 238      |   |         | 2 238   |   |         | 2 238   |   |         | 2 238   |   |         |
| Vote: Community and Social Services - Public Library       | 58 736     |   | 29 592  | 58 736  |   | 29 592  | 58 736  |   | 29 592  | 58 736  |   | 29 592  |
| <b>Total Revenue for the Year</b>                          | 2 268 000  |   |         |         |   |         |         |   |         |         |   |         |
| <b>Total Opex for the Year</b>                             | 5 838 456  |   |         |         |   |         |         |   |         |         |   |         |
| <b>Overall Total</b>                                       | 8 206 456  |   |         |         |   |         |         |   |         |         |   |         |
| <b>Overall Totals according to Votes</b>                   | 12 607 961 |   |         |         |   |         |         |   |         |         |   |         |
| <b>Difference</b>  | -4 401 403 |   |         |         |   |         |         |   |         |         |   |         |

|   |            |         |        |           |         |        |           |         |        |           |         |        |
|---|------------|---------|--------|-----------|---------|--------|-----------|---------|--------|-----------|---------|--------|
| <b>Department - Technical Services</b>  | 6 838 393  | 596 333 | 83 333 | 5 909 726 | 596 333 | 83 333 | 5 909 726 | 596 333 | 83 333 | 5 909 726 | 596 333 | 83 333 |
| Vote: Cemeteries  | 1 125      |         | -      | 1 125     |         | -      | 1 125     |         | -      | 1 125     |         | -      |
| Vote: Fire Brigade  | 500        |         | -      | 500       |         | -      | 500       |         | -      | 500       |         | -      |
| Vote: Disaster Management   | 1 667      |         | -      | 1 667     |         | -      | 1 667     |         | -      | 1 667     |         | -      |
| Vote: Camping Facility  | 658        |         | -      | 658       |         | -      | 658       |         | -      | 658       |         | -      |
| Vote: Public Works  | 1 281 770  |         | -      | 1 281 770 |         | -      | 1 281 770 |         | -      | 1 281 770 |         | -      |
| Vote: Parks & Recreation  | 193 229    |         | -      | 193 229   |         | -      | 193 229   |         | -      | 193 229   |         | -      |
| Vote: Cleansing   | 500 619    |         | -      | 500 619   |         | -      | 500 619   |         | -      | 500 619   |         | -      |
| Vote: Sewerage  | 696 699    |         | -      | 696 699   |         | -      | 696 699   |         | -      | 696 699   |         | -      |
| Vote: Airstrip  | 833        |         | -      | 833       |         | -      | 833       |         | -      | 833       |         | -      |
| Vote: Electricity Services  | 1 877 481  |         | -      | 1 877 481 |         | -      | 1 877 481 |         | -      | 1 877 481 |         | -      |
| Vote: Water Distribution  | 675 479    |         | -      | 675 479   |         | -      | 675 479   |         | -      | 675 479   |         | -      |
| Vote: Health  | -          |         | -      | -         |         | -      | -         |         | -      | -         |         | -      |
| Vote: Roads   | -          |         | -      | -         |         | -      | -         |         | -      | -         |         | -      |
| Vote: Projects (provincial grants & subsidies) - DWAF (Refer to Public Works) | 83 333     |         | 83 333 | 83 333    |         | 83 333 | 83 333    |         | 83 333 | 83 333    |         | 83 333 |
| Vote: Projects (national grants & subsidies) - MIG                            | 1 525 000  | 596 333 | -      | 596 333   | 596 333 | -      | 596 333   | 596 333 | -      | 596 333   | 596 333 | -      |
| Vote: Projects (Internally Generated Funds)                                   |            |         | -      |           |         | -      |           |         | -      |           |         | -      |
| <b>Total Revenue for the Year</b>   | 16 380 262 |         |        |           |         |        |           |         |        |           |         |        |
| <b>Total Opex for the Year</b>  | 28 870 886 |         |        |           |         |        |           |         |        |           |         |        |
| <b>Overall Total</b>  | 45 251 168 |         |        |           |         |        |           |         |        |           |         |        |
| <b>Overall Totals according to Votes</b>                                      |            |         |        |           |         |        |           |         |        |           |         |        |
| <b>Difference</b>   |            |         |        |           |         |        |           |         |        |           |         |        |
| <b>Capex for the Year</b>   |            |         |        |           |         |        |           |         |        |           |         |        |
| MIG Project   |            |         | #REF!  |           |         |        |           |         |        |           |         |        |
| DWAF Project  |            |         | #REF!  |           |         |        |           |         |        |           |         |        |
| Roads Project   |            |         | #REF!  |           |         |        |           |         |        |           |         |        |
| <b>Overall Total</b>  |            |         | #REF!  |           |         |        |           |         |        |           |         |        |
| <b>Difference</b>   |            |         | #REF!  |           |         |        |           |         |        |           |         |        |

Yearly projections of expenditure (operating & capital) and revenue for Department

Department: Municipal Manager  
 Department: Finance  
 Department: Corporate & Community Services  
 Department: Technical Services  
 Overall Total

| Revenue | Overall Totals |       |               |
|---------|----------------|-------|---------------|
|         | Opex           | Capex | Capex Funding |
| #REF!   | #REF!          |       |               |
| #REF!   | #REF!          |       |               |
| #REF!   | #REF!          |       |               |
| #REF!   | #REF!          | #REF! | #REF!         |
| #REF!   | #REF!          | #REF! | #REF!         |
| #REF!   |                |       |               |

Deficit



Department- Office of the Municipal Manager  
 Amounts are stated in R 000

| Vote/Indicator   | Unit of measurement  | Annual Target             | Annual Expenses | Annual Revenue | Month Ending             |        | Month Ending          |        | Month Ending                   |        | Month Ending             |        |
|--|--|---------------------------|-----------------|----------------|--------------------------|--------|-----------------------|--------|--------------------------------|--------|--------------------------|--------|
|  |  |                           |                 |                | Jul-12                   |        | Aug-12                |        | Sep-12                         |        | Oct-12                   |        |
|  |  |                           |                 |                | Proj                     | Actual | Proj                  | Actual | Proj                           | Actual | Proj                     | Actual |
| 1. To effectively support internal political interfaces                                  | 1. Scheduled Council meetings with full preparation  | 12                        | R 96 848        | R 7 622        | 1 Council meeting        |        | 1 Council meeting     |        | 1 Council meeting              |        | 1 Council meeting        |        |
|  | 2. Special Council meetings  | 6                         | R 48 424        | R 3 811        |                          |        | 1 Sp. Council meeting |        |                                |        | 1 Sp. Council meeting    |        |
|  | 3. Council committee meetings  | 12                        | R 96 848        | R 7 622        | 1 coun comm meeting      |        | 1 coun comm meeting   |        | 1 coun comm meeting            |        | 1 coun comm meeting      |        |
| 2. To effectively support external political interfaces                                  | 1. Intergovernmental Relation Forum  | 4                         | R 43 581        | R 3 430        |                          |        | Intergov Forum meet   |        |                                |        |                          |        |
|  | 2. % of Forum Decisions implemented  | 100% of diss effec        | R 21 791        | R 1 715        |                          |        |                       |        | Forum decisi meeting           |        |                          |        |
|  | 3. Council meets the people  | 16                        | R 176 747       | R 13 909       |                          |        |                       |        | 4 Coun meet the people         |        |                          |        |
| 3. To effectively support high level strategic and operational interfaces and activities | 1. Success of performance management for direct reports reviews (quarterly review)   | 100%                      | R 322 825       | R 25 405       |                          |        |                       |        | PMS reports                    |        |                          |        |
| 4. To ensure Performance Management & Reporting  | 1. Completion of 2011/12 Annual Reports  | 1                         | R 209 836       | R 16 513       |                          |        | 2007/08 Annual Report |        |                                |        |                          |        |
|  | 2. Number of management Performance Reports submitted to Council   | 4                         | R 839 346       | R 66 054       |                          |        |                       |        | Performance reports to Council |        |                          |        |
| 5. Ensure development of a credible Integrated Development Plan                          | 1. Approval of an MSA compliant IDP by Council (Annual Review)-September   | 1                         | R 80 706        | R 6 351        |                          |        |                       |        | Annual Review                  |        |                          |        |
|  | 2. % of Identified IDP Projects completed to business plan   | 100%                      | R 80 706        | R 6 351        |                          |        |                       |        |                                |        |                          |        |
| 6. Development of policies and by-laws   | 1. No. of identified policies completed (Spacial Development Framework, Enviromental Manangement, HR Review, Anti Corruption, Mining Policy, Conflict Manag) | 1 policy per 2 mth        | R 262 295       | R 20 642       | SDF                      |        |                       |        | Environm Managem.              |        |                          |        |
|  | 2. Review standard by-laws & submit to council for adoption  | 26                        | R 786 886       | R 61 925       |                          |        |                       |        |                                |        |                          |        |
| 7. Ensure effective customer care  | 1. Review of customer care policy (No. of Customer complaints satisfactory attended to/resolved)   | 100%                      | R 161 413       | R 12 703       | Report on cus tomer care |        | Report on cust. Care  |        | Report on cust. Care           |        | Report on cus tomer care |        |
| 8. Ensure effective financial management   | 1. % attainment of Budgetary allocations   | Not more then 5% variance | R 807 063       | R 63 513       | Sect 71 report           |        | Sect. 71 report       |        | Sect. 71 report                |        |                          |        |
| 9. Ensure effective administrative management & internal controls                        | 1. Establish targets of administration   | 100%                      | R 201 766       | R 15 878       | Targets set & adopted    |        | Monthly report        |        | Monthly report                 |        | Monthly report           |        |
|  | 2. Monthly Departmental reports  | 36                        | R 201 766       | R 15 878       | Monthly report           |        | Monthly report        |        | Monthly report                 |        | Monthly report           |        |
|  | 3. HOD's Meetings  | 24                        | R 80 706        | R 6 351        | 2 X HOD Meetings         |        | 2 X HOD Meetings      |        | 2 X HOD Meetings               |        | 2 X HOD Meetings         |        |
|  | 4. Audit committee meetings  | 4                         | R 80 706        | R 6 351        |                          |        |                       |        | Audit Com Meeting              |        |                          |        |
|  | 5. Answering of internal audit reports   | 4                         | R 80 706        | R 6 351        |                          |        |                       |        | Internal AR                    |        |                          |        |
|  | 6. Submission of bi-monthly reports by directorates to Council for oversight   | 6                         | R 161 413       | R 12 703       |                          |        | BM Reports            |        |                                |        | BM Reports               |        |



| Vote/Indicator                                       | Unit of measurement  | Annual Target | Annual Expenses | Annual Revenue | Month Ending Jul-08   |        | Month Ending Aug-08   |        | Month Ending Sep-08   |        | Month Ending Oct-08   |        |
|--|--|---------------|-----------------|----------------|-----------------------|--------|-----------------------|--------|-----------------------|--------|-----------------------|--------|
|  |  |               |                 |                | Proj                  | Actual | Proj                  | Actual | Proj                  | Actual | Proj                  | Actual |
|  |  |               |                 |                |                       |        |                       |        |                       |        |                       |        |
| 10. Ensure effective technical management            | 1. Monitoring of conditional grants according to business plans - monthly reports    | 100%          | R 161 413       | R 12 703       | Monthly Report        |        | Monthly Report        |        | Monthly Report        |        | Monthly Report        |        |
|  | 2. Monitoring of DBSA Loan against business plans                                    | 100%          | R 161 413       | R 12 703       | Monthly Report        |        | Monthly Report        |        | Quarterly report      |        | Monthly Report        |        |
|  | 3. % spending of Budget - O&M  | 100%          | R 161 413       | R 12 703       | Monthly Report        |        | Monthly Report        |        | Monthly Report        |        | Monthly Report        |        |
|  | 4. Eradication of Back Logs - SDBIP targets  | 100%          | R 161 413       | R 12 703       | Monthly Report        |        | Monthly Report        |        | Monthly Report        |        | Monthly Report        |        |
|  | 5. Reduction in downtime in Basic Services - Water (days p.s) Electricity (days p.a) | 12 days p.s   | R 161 413       | R 12 703       |                       |        |                       |        | Quarterly d/t report  |        |                       |        |
| 11. Ensure effective planning and project management | 1. Review and approval of LED Strategy   | 100%          | R 201 766       | R 15 878       |                       |        |                       |        | LED strat adopted     |        |                       |        |
|  | 2. Develop a Spacial Development Framework   | 100%          | R 201 766       | R 15 878       |                       |        |                       |        | SDF all. with DM      |        |                       |        |
|  | 3. Review Water Services Development Plan  | 100%          | R 201 766       | R 15 878       |                       |        |                       |        | Reviewed & Adopt      |        |                       |        |
|  | 4. Review disaster management plan (linked to DME plan)                              | 100%          | R 201 766       | R 15 878       |                       |        |                       |        | DMP linked to DM      |        |                       |        |
| 12. Human Resource Development                       | 1. Review & report on Equity Plan  | 4             | R 221 942       | R 17 466       | Reviewed & report     |        |                       |        |                       |        | Equity Report         |        |
|  | 2. Review & report Workplace Skills Plan   | 1             | R 60 530        | R 4 763        |                       |        |                       |        |                       |        |                       |        |
|  | 3. Review and approve Organogram   | 1             | R 60 530        | R 4 763        |                       |        |                       |        | Reviewed & approved   |        |                       |        |
|  | 4. % Implementation of Workplace Skills Plan   | 100%          | R 60 530        | R 4 763        |                       |        |                       |        |                       |        |                       |        |
| 13. Labour Relations                                 | 1. Local Labour Forum meetings   | 4             | R 302 649       | R 23 817       |                       |        |                       |        | Meeting & Report      |        |                       |        |
|  | 2. Disciplinary Cases Reported & Completed   | 100%          | R 100 883       | R 7 939        | As required           |        |                       |        |                       |        |                       |        |
| 14. Health, Safety, & Environment                    | 1. No of Health & Safety Committee meetings  | 4             | R 161 413       | R 12 703       |                       |        |                       |        | Meeting               |        |                       |        |
|  | 2. Bi-Monthly H & S reports  | 6             | R 161 413       | R 12 703       | Report                |        |                       |        | Report                |        |                       |        |
|  | 3. Prepare H & S equipment schedule  | 1             | R 40 353        | R 3 176        |                       |        |                       |        |                       |        |                       |        |
|  | 4. Safety equipment issued according to schedule                                     | 100%          | R 40 353        | R 3 176        | As per schedule       |        |                       |        |                       |        |                       |        |
| 15. Public participation & good governance           | 1. No of Ward Committees held (monthly)  | 44            | R 201 766       | R 15 878       | 1 meeting per 4 wards |        | 1 Meeting per 4 wards |        | 1 meeting per 4 wards |        | 1 Meeting per 4 wards |        |
|  | 2. No of IDP Rep meetings  | 4             | R 40 353        | R 3 176        |                       |        |                       |        | IDP meeting           |        |                       |        |
|  | 3. No of Budget Consultation meetings  | 6             | R 80 706        | R 6 351        |                       |        |                       |        |                       |        |                       |        |
|  | 4. Other Public Consultation sessions  | 6             | R 80 706        | R 6 351        |                       |        | Public Consultat.     |        |                       |        | Public Consultat.     |        |

| Month Ending             |        | Month Ending                    |        | Month Ending             |        | Month Ending             |        | Month Ending                   |        | Month Ending             |        | Month Ending             |        | Month Ending                   |        |
|--------------------------|--------|---------------------------------|--------|--------------------------|--------|--------------------------|--------|--------------------------------|--------|--------------------------|--------|--------------------------|--------|--------------------------------|--------|
| Nov-12                   |        | Dec-12                          |        | Jan-13                   |        | Feb-13                   |        | Mar-13                         |        | Apr-13                   |        | May-13                   |        | Jun-13                         |        |
| Proj                     | Actual | Proj                            | Actual | Proj                     | Actual | Proj                     | Actual | Proj                           | Actual | Proj                     | Actual | Proj                     | Actual | Proj                           | Actual |
| 1 Council meeting        |        | 1 Council meeting               |        | 1 Council meeting        |        | 1 Council meeting        |        | 1 Council meeting              |        | 1 Council meeting        |        | 1 Council meeting        |        | 1 Council meeting              |        |
|                          |        | 1 Sp. Council meeting           |        |                          |        | 1 Sp. Council meeting    |        |                                |        | 1 Sp. Council meeting    |        |                          |        | 1 Sp. Council meeting          |        |
| 1 coun comm meeting      |        | 1 coun comm meeting             |        | 1 coun comm meeting      |        | 1 coun comm meeting      |        | 1 coun comm meeting            |        | 1 coun comm meeting      |        | 1 coun comm meeting      |        | 1 coun comm meeting            |        |
| Int. Govern meetings     |        |                                 |        |                          |        | Int. Govern meetings     |        |                                |        |                          |        | Int. Govern meetings     |        |                                |        |
|                          |        | 80% Forum Decis. Met            |        |                          |        |                          |        | Forum decisi meeting           |        |                          |        |                          |        | 20% Forum Decis. Met           |        |
|                          |        | 4 Coun. Meet people             |        |                          |        |                          |        | 4 Coun meet the people         |        |                          |        |                          |        | 4 Coun. Meet people            |        |
|                          |        | PMS report                      |        |                          |        |                          |        | PMS report                     |        |                          |        |                          |        | PMS report                     |        |
| 2009/10 Annual Report    |        |                                 |        |                          |        |                          |        |                                |        |                          |        |                          |        |                                |        |
|                          |        | Performance reports to Council  |        |                          |        |                          |        | Performance reports to Council |        |                          |        |                          |        | Performance reports to Council |        |
|                          |        |                                 |        |                          |        |                          |        |                                |        |                          |        |                          |        |                                |        |
|                          |        | Report on progr. Of IDP         |        |                          |        |                          |        |                                |        |                          |        |                          |        |                                |        |
|                          |        | All pol. Reviewed and completed |        |                          |        |                          |        |                                |        |                          |        |                          |        |                                |        |
| Report on cus tomer care |        | Report on cus tomer care        |        | Report on cus tomer care |        | Report on cus tomer care |        | Report on cus tomer care       |        | Report on cus tomer care |        | Report on cus tomer care |        | Report on cus tomer care       |        |
|                          |        | Pol. Review & report            |        |                          |        |                          |        |                                |        |                          |        |                          |        |                                |        |
| Monthly report           |        | Monthly report                  |        | Monthly report           |        | Monthly report           |        | Monthly report                 |        | Monthly report           |        | Monthly report           |        | Monthly report                 |        |
| Monthly report           |        | Monthly report                  |        | Monthly report           |        | Monthly report           |        | Monthly report                 |        | Monthly report           |        | Monthly report           |        | Monthly report                 |        |
| 2 X HOD Meetings         |        | 2 X HOD Meetings                |        | 2 X HOD Meetings         |        | 2 X HOD Meetings         |        | 2 X HOD Meetings               |        | 2 X HOD Meetings         |        | 2 X HOD Meetings         |        | 2 X HOD Meetings               |        |
|                          |        | Audit Com Meeting               |        |                          |        |                          |        | Audit Com Meeting              |        |                          |        |                          |        | Audit Com Meeting              |        |
|                          |        |                                 |        |                          |        |                          |        |                                |        |                          |        |                          |        |                                |        |
|                          |        | Internal AR                     |        |                          |        |                          |        | Internal AR                    |        |                          |        |                          |        | Internal AR                    |        |
|                          |        |                                 |        |                          |        |                          |        |                                |        |                          |        |                          |        |                                |        |
|                          |        | BM Reports                      |        |                          |        | BM Reports               |        |                                |        | BM Reports               |        |                          |        | BM Reports                     |        |

| Month Ending<br>Nov-08 |        | Month Ending<br>Dec-08  |        | Month Ending<br>Jan-09 |        | Month Ending<br>Feb-09 |        | Month Ending<br>Mar-09 |        | Month Ending<br>Apr-09 |        | Month Ending<br>May-09 |        | Month Ending<br>Jun-09 |        |
|------------------------|--------|-------------------------|--------|------------------------|--------|------------------------|--------|------------------------|--------|------------------------|--------|------------------------|--------|------------------------|--------|
| Proj                   | Actual | Proj                    | Actual | Proj                   | Actual | Proj                   | Actual | Proj                   | Actual | Proj                   | Actual | Proj                   | Actual | Proj                   | Actual |
| Monthly Report         |        | Monthly Report          |        | Monthly Report         |        | Monthly Report         |        | Monthly Report         |        | Monthly Report         |        | Monthly Report         |        | Monthly Report         |        |
| Monthly Report         |        | Monthly Report          |        | Monthly Report         |        | Monthly Report         |        | Monthly Report         |        | Monthly Report         |        | Monthly Report         |        | Monthly Report         |        |
| Monthly Report         |        | Monthly Report          |        | Monthly Report         |        | Monthly Report         |        | Monthly Report         |        | Monthly Report         |        | Monthly Report         |        | Monthly Report         |        |
| Monthly Report         |        | Monthly Report          |        | Monthly Report         |        | Monthly Report         |        | Monthly Report         |        | Monthly Report         |        | Monthly Report         |        | Monthly Report         |        |
|                        |        | Quarterly d/t report    |        |                        |        |                        |        | Quarterly d/t report   |        |                        |        |                        |        | Quarterly d/t report   |        |
|                        |        |                         |        |                        |        |                        |        |                        |        |                        |        |                        |        |                        |        |
|                        |        |                         |        |                        |        |                        |        |                        |        |                        |        |                        |        |                        |        |
|                        |        |                         |        |                        |        |                        |        |                        |        |                        |        |                        |        |                        |        |
|                        |        |                         |        | Equity Report          |        |                        |        | Reviewed & report      |        |                        |        |                        |        | Equity Report          |        |
|                        |        | Work Skills Plan Report |        |                        |        |                        |        |                        |        |                        |        |                        |        |                        |        |
|                        |        |                         |        |                        |        |                        |        |                        |        |                        |        |                        |        |                        |        |
|                        |        | Training Completed      |        |                        |        |                        |        |                        |        |                        |        |                        |        | Training Completed     |        |
|                        |        | Meeting & Report        |        |                        |        |                        |        | Meeting & Report       |        |                        |        |                        |        | Meeting & Report       |        |
|                        |        |                         |        |                        |        |                        |        |                        |        |                        |        |                        |        |                        |        |
|                        |        | Meeting                 |        |                        |        |                        |        | Meeting                |        |                        |        |                        |        | Meeting                |        |
|                        |        | Report                  |        |                        |        | Report                 |        |                        |        | Report                 |        |                        |        | Report                 |        |
|                        |        | H&S Schedule            |        |                        |        |                        |        |                        |        |                        |        |                        |        |                        |        |
|                        |        |                         |        |                        |        |                        |        |                        |        |                        |        |                        |        |                        |        |
| 1 meeting per 4 wards  |        |                         |        | 1 meeting per 4 wards  |        | 1 Meeting per 4 wards  |        | 1 meeting per 4 wards  |        | 1 Meeting per 4 wards  |        | 1 meeting per 4 wards  |        | 1 Meeting per 4 wards  |        |
|                        |        | IDP meeting             |        |                        |        | IDP meeting            |        |                        |        | IDP meeting            |        |                        |        | IDP meeting            |        |
|                        |        |                         |        | 3 meetings on budget   |        |                        |        |                        |        | 3 meetings on budget   |        |                        |        |                        |        |
|                        |        | Public Consultat.       |        |                        |        | Public Consultat.      |        |                        |        | Public Consultat.      |        |                        |        | Public Consultat.      |        |

| RAAD: ALGEMENE UITGAWE                     |                |   |                      |                    |          |        |  |         |  |   |  |   |           |  |         |  |           |  |                  |                |
|--|----------------|---|----------------------|--------------------|----------|--------|--|---------|--|---|--|---|-----------|--|---------|--|-----------|--|------------------|----------------|
| VOTE - 0001                                | 7 435 500      | No of hours   | Total hours per year | Breakdown per Rand |          |        |  |         |  |   |  |   |           |  |         |  |           |  |                  |                |
| <b>Government Grants and Subsidies</b>     |                | <table border="1"> <thead> <tr> <th>Expenses</th> <th>Income</th> </tr> </thead> <tbody> <tr> <td></td> <td>635 130</td> </tr> <tr> <td></td> <td>-</td> </tr> <tr> <td></td> <td>-</td> </tr> <tr> <td>2 380 840</td> <td></td> </tr> <tr> <td>649 500</td> <td></td> </tr> <tr> <td>5 040 290</td> <td></td> </tr> <tr> <td><b>8 070 630</b></td> <td><b>635 130</b></td> </tr> </tbody> </table> |                      |                    | Expenses | Income |  | 635 130 |  | - |  | - | 2 380 840 |  | 649 500 |  | 5 040 290 |  | <b>8 070 630</b> | <b>635 130</b> |
| Expenses                                   | Income         |   |                      |                    |          |        |  |         |  |   |  |   |           |  |         |  |           |  |                  |                |
|  | 635 130        |   |                      |                    |          |        |  |         |  |   |  |   |           |  |         |  |           |  |                  |                |
|  | -              |   |                      |                    |          |        |  |         |  |   |  |   |           |  |         |  |           |  |                  |                |
|  | -              |   |                      |                    |          |        |  |         |  |   |  |   |           |  |         |  |           |  |                  |                |
| 2 380 840                                  |                |   |                      |                    |          |        |  |         |  |   |  |   |           |  |         |  |           |  |                  |                |
| 649 500                                    |                |   |                      |                    |          |        |  |         |  |   |  |   |           |  |         |  |           |  |                  |                |
| 5 040 290                                  |                |   |                      |                    |          |        |  |         |  |   |  |   |           |  |         |  |           |  |                  |                |
| <b>8 070 630</b>                           | <b>635 130</b> |   |                      |                    |          |        |  |         |  |   |  |   |           |  |         |  |           |  |                  |                |
| Equitable Share                            |                |   |                      | 635 130            |          |        |  |         |  |   |  |   |           |  |         |  |           |  |                  |                |
| Unknown receipts                           |                |   |                      | -                  |          |        |  |         |  |   |  |   |           |  |         |  |           |  |                  |                |
| SETA Funds and Unknown Receipts            |                |   |                      | -                  |          |        |  |         |  |   |  |   |           |  |         |  |           |  |                  |                |
| Remuneration of councillors                |                |   | 2 380 840            |                    |          |        |  |         |  |   |  |   |           |  |         |  |           |  |                  |                |
| Employee related costs and Other Materials |                |   | 649 500              |                    |          |        |  |         |  |   |  |   |           |  |         |  |           |  |                  |                |
| General expenses and Grants and Subsidies  |                |   | 5 040 290            |                    |          |        |  |         |  |   |  |   |           |  |         |  |           |  |                  |                |
|  |                |   | <b>8 070 630</b>     | <b>635 130</b>     |          |        |  |         |  |   |  |   |           |  |         |  |           |  |                  |                |

| Priority of targets/vote indicators | Percentage  | Amounts Spilted Expenditure | Amounts Spilted Revenue |
|-------------------------------------|-------------|-----------------------------|-------------------------|
| 1                                   | 3.00%       | R 242 119                   | R 19 054                |
| 2                                   | 3.00%       | R 242 119                   | R 19 054                |
| 3                                   | 4.00%       | R 322 825                   | R 25 405                |
| 4                                   | 13.00%      | R 1 049 182                 | R 82 567                |
| 5                                   | 2.00%       | R 161 413                   | R 12 703                |
| 6                                   | 13.00%      | R 1 049 182                 | R 82 567                |
| 7                                   | 2.00%       | R 161 413                   | R 12 703                |
| 8                                   | 10.00%      | R 807 063                   | R 63 513                |
| 9                                   | 10.00%      | R 807 063                   | R 63 513                |
| 10                                  | 10.00%      | R 807 063                   | R 63 513                |
| 11                                  | 10.00%      | R 807 063                   | R 63 513                |
| 12                                  | 5.00%       | R 403 532                   | R 31 757                |
| 13                                  | 5.00%       | R 403 532                   | R 31 757                |
| 14                                  | 5.00%       | R 403 532                   | R 31 757                |
| 15                                  | 5.00%       | R 403 532                   | R 31 757                |
|                                     | <b>100%</b> | <b>R 8 070 630</b>          | <b>R 635 130</b>        |

| Vote/Indicator   | Unit of measurement   | Annual Target | Annual Expenses | Annual Revenue | Month Ending Jul-12                           |        | Month Ending Aug-12                           |                           | Month Ending Sep-12                           |        | Month Ending Oct-12                           |        |
|--|---|---------------|-----------------|----------------|---|--------|---|---------------------------|---|--------|---|--------|
|  |   |               |                 |                | Prog  | Actual | Prog  | Actual                    | Prog  | Actual | Prog  | Actual |
|  |   |               |                 |                |   |        |   |                           |   |        |   |        |
| 1. Ensure accurate and timely reporting and planning   | 1. Monthly budget control, reconciliation of general ledger accounts and report accordingly   | 12            | R 1 123 254     | R 3 216 639    |   |        |   |                           |   |        |   |        |
|  | 2. Submission of financial statistics to Sector Departments and financial institutions (DPLG, ABSA and Playe ka Sema)   | 12            | R 1 123 254     | R 3 216 639    | Monthly report                                |        | Monthly report                                |                           | Monthly report                                |        | Monthly report                                |        |
|  | 3. MFMA quarterly reports to Council, National Treasury and Provincial Treasury (MSG, LTC, ME, MFMI, BM)  | 4             | R 348 696       | R 998 267      | Monthly report                                |        | Monthly report                                |                           | Quarterly report submitted                    |        | Monthly report                                |        |
|  | 4. MFMA Section 11(4), 66 & 71 Reports (AC, AD, CAA, CFA, OSA) - FMG Monthly Reporting Loans and Investment Register Compilation - Monthly Reporting  | 12            | R 1 123 254     | R 3 216 639    | Report submitted                              |        | Report submitted                              |                           | Report submitted                              |        | Report submitted                              |        |
|  | 5. Timely submission of Mid-year report(S72) to Accounting Officer for revision & non-financial inputs. Accounting Officer to submit to Council. National and Provincial Treasury as per MFMA requirement           | 1             | R 77 466        | R 221 837      |   |        |   |                           |   |        |   |        |
|  | 6. SDBIP developed - Deadline 31 March & 31 May Yearly - Quarterly Reporting  | 1             | R 77 466        | R 221 837      |   |        |   |                           |   |        |   |        |
| 2. To develop a compliant budget and financial statements in GAMAPI/GRAP format                                | 1. Timely preparation and submission of Annual Financial Statements to Auditor General in newly accepted GRAP format  | 1             | R 710 103       | R 2 033 507    |   |        | AFS submitted to AG                           |                           |   |        |   |        |
|  | 2. Completion and preparation of Audit Working Paper File for External Auditors   | 1             | R 710 103       | R 2 033 507    | Start Compiling                               |        | Submit AWPF                                   |                           |   |        |   |        |
|  | 3. Preparation and development of draft & final budget (Accepted documents from Treasury)   | 2             | R 387 329       | R 1 109 186    |   |        | Submit Budget & IDP Key Deadlines to Council  |                           | Draft Budget WIP                              |        | Draft Budget WIP                              |        |
|  | 5. Timely approval of annual budget (final) as per required timeframe of the MFMA   | 1             | R 387 329       | R 1 109 186    |   |        |   |                           |   |        |   |        |
| 3. Ensure effective capacity development and support in the financial unit                                     | 1. Approval of service level agreement and framework with specific time frames for financial management support and capacity building   | 80%           | R 645 548       | R 1 848 643    | Approved Service L Agreement                  |        |   |                           |   |        |   |        |
|  | 2. Performance reviews conducted with Financial Personnel - Middle Management   | 4             | R 645 548       | R 1 848 643    |   |        |   | Performance Report        |   |        |   |        |
| 4. Establish and maintain financial systems and policies   | 1. Implement effective systems of revenue collection and safekeeping of data as per MFMA requirement  | 12            | R 677 825       | R 1 941 075    | Monthly Report                                |        | Monthly Report                                |                           | Monthly Report                                |        | Monthly Report                                |        |
|  | 2. Ensure 100% collection and receipt of grant funding as per DoRA allocations  | 12            | R 677 825       | R 1 941 075    | Monthly                                       |        | Monthly                                       |                           | Monthly                                       |        | Monthly                                       |        |
|  | 3. Annual review and implementation of approved credit control and debt collection policy   | 1             | R 232 397       | R 665 511      | Review Policy                                 |        |   |                           |   |        |   |        |
|  | 4. Develop & implement a Property Rates policy  | 1             | R 232 397       | R 665 511      | Policy to be approved by Council 30 July 2010 |        |   |                           |   |        |   |        |
|  | 5. Timely payment of creditors based on the financial resources of the municipality   | 12            | R 677 825       | R 1 941 075    | Pay Creditor within 30days                    |        | Pay Creditor within 30days                    |                           | Pay Creditor within 30days                    |        | Pay Creditor within 30days                    |        |
|  | 6. Preparation and implement a valuation role   | 1             | R 232 397       | R 665 511      | Implemented June 2010 - On going              |        | On going                                      |                           | On going                                      |        | On going                                      |        |
|  | 7. Ensure improvement in internal control weaknesses identified-Internal and External Audit including answer of audit queries from both the AG and Shared Services-Int Audit  | 12            | R 677 825       | R 1 941 075    | Monthly                                       |        | Monthly                                       |                           | Monthly                                       |        | Monthly                                       |        |
|  | 8. Annual review and development of other applicable revenue policies as required by the MFMA and or other related policies   | 100%          | R 232 397       | R 665 511      |   |        |   |                           |   |        |   |        |
| 5. To ensure compliance with the MFMA and control over financial activities                                    | 9. Ensure recovery of consumer and sundry debt that has not yet been handed over to the Collecting Agency (Service Provider)  | 50%           | R 232 397       | R 665 511      | Debts Recovered                               |        | Debts Recovered                               |                           | Debts Recovered                               |        | Debts Recovered                               |        |
|  | 1. Implement an effective system of expenditure control in compliance with MFMA requirements  | 12            | R 542 260       | R 1 552 860    | Monthly Report                                |        | Monthly Report                                |                           | Monthly Report                                |        | Monthly Report                                |        |
|  | 2. Ensure implementation of the supply chain management regulations and approved policy with the assistance of all staff (Lower, Middle & Senior Managers) Monthly  | 1             | R 542 260       | R 1 552 860    | Pol. & Reg SCM Monthly Report                 |        | Pol. & Reg SCM Monthly Report                 |                           | Pol. & Reg SCM Monthly Report                 |        | Pol. & Reg SCM Monthly Report                 |        |
|  | 3. Apply an effective cash flow and investment management system as per approved policy requirements and reconciliations  | 1             | R 542 260       | R 1 552 860    | Cash/Invest Mng System Pol. & Recon's Monthly |        | Cash/Invest Mng System Pol. & Recon's Monthly |                           | Cash/Invest Mng System Pol. & Recon's Monthly |        | Cash/Invest Mng System Pol. & Recon's Monthly |        |
|  | 4. Establish an effective store and inventory system. Ask for proposals if the need arises and if value for money assertion is addressed.   | 1             | R 542 260       | R 1 552 860    |   |        |   |                           | Established                                   |        |   |        |
|  | 5. Annual review and development of applicable expenditure policies as required by the MFMA   | 1             | R 77 466        | R 221 837      |   |        |   |                           |   |        |   |        |
|  | 6. Implement an effective system of asset and risk management in compliance with the MFMA (Asset Counts Monthly)  | 1             | R 542 260       | R 1 552 860    |   |        |   |                           | Established                                   |        |   |        |
|  | 7. Supervision over finance staff   | 12            | R 542 260       | R 1 552 860    | Daily   |        | Daily   |                           | Daily   |        | Daily   |        |
| 6. To effectively support internal political interfaces  | 8. Ensure 100% maintenance and security in respect of the general ledger accounting system (Service Provider)   | 12            | R 542 260       | R 1 552 860    | Daily   |        | Daily   |                           | Daily   |        | Daily   |        |
|  | 1. Council committee meetings   | 12            | R 516 438       | R 1 478 914    | 1 coun comm meeting                           |        | 1 coun comm meeting                           |                           | 1 coun comm meeting                           |        | 1 coun comm meeting                           |        |
|  | 2. Scheduled Council meetings with full preparation   | 12            | R 516 438       | R 1 478 914    | 1 Council meeting                             |        | 1 Council meeting                             |                           | 1 Council meeting                             |        | 1 Council meeting                             |        |
| 7. To effectively support external political interfaces  | 3. Special Council meetings   | 6             | R 258 219       | R 739 457      | 1 Sp. Council meeting                         |        | 1 Sp. Council meeting                         |                           | 1 Sp. Council meeting                         |        | 1 Sp. Council meeting                         |        |
|  | 1. Council meets the people   | 16            | R 516 438       | R 1 478 914    |   |        |   | 4 Coun meet the people    |   |        |   |        |
| 8. To ensure Performance Management and Reporting  | 1. Completion of 2011/12 Annual Report  | 1             | R 645 548       | R 1 848 643    |   |        | 2007/2008 Annual Report Approved by Council   |                           |   |        |   |        |
|  | 2. Number of Manager Performance Reports submitted to Municipal Manager   | 4             | R 645 548       | R 1 848 643    |   |        |   | Performance reports to MM |   |        |   |        |
| 9. To ensure proper Leave Planning within Department   | 1. Development and maintenance of Leave register to avoid leave bottle necks  | 1             | R 516 438       | R 1 478 914    |   |        |   | Established               |   |        |   |        |
| 10. To ensure punctuality of staff knocking in and out   | 1. Development and maintenance of proper attendance registers of staff  | 1             | R 25 822        | R 73 986       | Monthly                                       |        | Monthly                                       |                           | Monthly                                       |        | Monthly                                       |        |
|  | 2. Attendance registers to be checked and verified by direct supervisor   | 18            | R 116 199       | R 332 756      | Monthly                                       |        | Monthly                                       |                           | Monthly                                       |        | Monthly                                       |        |
|  | 3. Attendance registers to be approved by the Chief Financial Officer   | 18            | R 116 199       | R 332 756      | Monthly                                       |        | Monthly                                       |                           | Monthly                                       |        | Monthly                                       |        |
| 11. To ensure fair presentation of the annual financial statements by improving on the external audit opinions | 1. Improve on the previous year's audit opinion (2010/11 financial year) received from the A-G.   | 65%           | R 1 936 644     | R 5 545 929    |   |        |   |                           |   |        |   |        |
|  | 2. Development of an Audit Outcome Recovery Plan in relation to the audit qualifications identified in the external audit report received from AG with the assistance of Lower, Middle and Senior Management Staff. | 1             | R 645 548       | R 1 848 643    |   |        |   |                           |   |        |   |        |
| 12. To ensure effective communication with staff members   | 1. HOD's Meetings   | 24            | R 774 658       | R 2 218 372    | 2 X HOD Meetings                              |        | 2 X HOD Meetings                              |                           | 2 X HOD Meetings                              |        | 2 X HOD Meetings                              |        |
|  | 2. Finance staff - Middle Management Meetings   | 24            | R 774 658       | R 2 218 372    | 2 X MM Meetings                               |        | 2 X MM Meetings                               |                           | 2 X MM Meetings                               |        | 2 X MM Meetings                               |        |
|  | 3. Staff meetings in various towns, Prieska, Marydale and Nekerskloof   | 12            | R 387 329       | R 1 109 186    | 1 X Staff Meeting                             |        | 1 X Staff Meeting                             |                           | 1 X Staff Meeting                             |        | 1 X Staff Meeting                             |        |
| 13. To ensure proper Customer Care and improvement in service rendering by finance staff                       | 1. Adherence and implementation of Customer Care Policy   | 75%           | R 774 658       | R 2 218 372    |   |        |   | Established               |   |        | Approved                                      |        |
|  | 2. Adherence to Batho Pele Principles by all staff  | 75%           | R 774 658       | R 2 218 372    | Monthly                                       |        | Monthly                                       |                           | Monthly                                       |        | Monthly                                       |        |
|  | 3. Strategic Review Session with all Finance Staff  | 12            | R 387 329       | R 1 109 186    | Monthly                                       |        | Monthly                                       |                           | Monthly                                       |        | Monthly                                       |        |



| FINANCE AND ADMIN |          |             |                      |                    |
|-------------------|----------|-------------|----------------------|--------------------|
| VOTE - 0010       | -100 000 | No of hours | Total hours per year | Breakdown per Rand |

|   | Expenses | Income  |
|---|----------|---------|
| <b>Administrasie Stadsekretaris Departement</b> |          |         |
| Other Income                                    |          | 100 000 |
| Employee related costs                          | -        |         |
| Employee social contributions                   | -        |         |
| Repairs and maintenance                         | -        |         |
| Interest paid                                   | -        |         |
| General expenses                                | -        |         |
|   | -        | 100 000 |

| FINANCE AND ADMIN |           |             |                      |                    |
|-------------------|-----------|-------------|----------------------|--------------------|
| VOTE - 0020       | 9 956 508 | No of hours | Total hours per year | Breakdown per Rand |

|   | Expenses   | Income     |
|---|------------|------------|
| <b>Administrasie Tesourie Departement</b>               |            |            |
| Penalties and collection charges                        |            | 101 000    |
| Interest on external investments/interest earned        |            | 350 000    |
| Interest on arrears - debtors                           |            | 320 000    |
| Fines - Boetes op Hondebelasting                        |            | -          |
| <b>Government Grants and Subsidies:</b>                 |            | 13 679 962 |
| Equitable share   |            | 10 945 962 |
| MSIG  |            | 934 000    |
| SETA Allocation   |            | -          |
| FMG   |            | 1 800 000  |
| <b>Other Income:</b>                                    |            | 1 066 950  |
| Other revenue received                                  |            | 1 000 000  |
| Valuation certificates                                  |            | 16 000     |
| Cash surplus  |            | 500        |
| Research levy   |            | 450        |
| Administration fees                                     |            | 50 000     |
| Bad debt recoverable                                    |            | -          |
| Employee related costs                                  | 5 967 510  |            |
| Employee social contributions                           | 790 000    |            |
| Depreciation and Collection costs                       | 10 587 910 |            |
| Repairs and maintenance                                 | 300 000    |            |
| Interest paid - Bank overdraft and Transfers and Grants | 2 784 000  |            |
| General expenses  | 5 045 000  |            |
|   | 25 474 420 | 15 517 912 |

| FINANCE AND ADMIN |         |             |                      |                    |
|-------------------|---------|-------------|----------------------|--------------------|
| VOTE - 0012       | -60 000 | No of hours | Total hours per year | Breakdown per Rand |

|  | Expenses | Income |
|--|----------|--------|
| <b>Behuising Personeelskema en Vote 4130</b>                           |          |        |
| Rental, facilities and equipment - Lease charges/Housing Leases (0024) |          | 60 000 |
| Repairs and maintenance  | -        |        |
| <b>General expenses:</b>   |          |        |
| Administration costs   | -        |        |
| Taxes  | -        |        |
| Insurance  | -        |        |
|  | -        | 60 000 |

| PUBLIC SAFETY                             |   |             |                      |                    |
|---|---|-------------|----------------------|--------------------|
| VOTE - 0250                               | - | No of hours | Total hours per year | Breakdown per Rand |
| <b>Lisensies en Verkeer</b>               |   |             |                      |                    |
|   |   |             | Expenses             | Income             |
| Fines - Court Fees and Traffic Violations |   |             |                      | -                  |
| Licences and Permits                      |   |             |                      | -                  |
| Income - Agency Services                  |   |             |                      | -                  |
| Employee related costs                    |   |             | -                    |                    |
| Employee social contributions             |   |             | -                    |                    |
| Repairs and Maintenance                   |   |             | -                    |                    |
| Interest paid                             |   |             | -                    |                    |
| General expenses                          |   |             | -                    |                    |
|   |   |             | -                    | -                  |

| COMMUNITY AND SOCIAL SERVICES |   |             |                      |                    |
|-------------------------------|---|-------------|----------------------|--------------------|
| VOTE - 1150                   | - | No of hours | Total hours per year | Breakdown per Rand |
| <b>Biblioteke</b>             |   |             |                      |                    |
|                               |   |             | Expenses             | Income             |
| Grants and Subsidies:         |   |             |                      | -                  |
| Library development           |   |             |                      | -                  |
| Library other                 |   |             |                      | -                  |
| Employee related costs        |   |             | -                    |                    |
| Employee social contributions |   |             | -                    |                    |
| Repairs and Maintenance       |   |             | -                    |                    |
| General expenses              |   |             | -                    |                    |
|                               |   |             | -                    | -                  |

OVERALL TOTALS - INCOME

73 945 722

OVERALL TOTALS - EXPENDITURE

25 821 920

| Priority of targets/vote indicators | Percentage | Amounts Splited Expenditure | Amounts Splited Revenue |
|-------------------------------------|------------|-----------------------------|-------------------------|
| 1                                   | 15.00%     | R 3 873 288                 | R 11 091 858            |
| 2                                   | 10.00%     | R 2 582 192                 | R 7 394 572             |
| 3                                   | 5.00%      | R 1 291 096                 | R 3 697 286             |
| 4                                   | 15.00%     | R 3 873 288                 | R 11 091 858            |
| 5                                   | 15.00%     | R 3 873 288                 | R 11 091 858            |
| 6                                   | 5.00%      | R 1 291 096                 | R 3 697 286             |
| 7                                   | 2.00%      | R 516 438                   | R 1 478 914             |
| 8                                   | 5.00%      | R 1 291 096                 | R 3 697 286             |
| 9                                   | 2.00%      | R 516 438                   | R 1 478 914             |
| 10                                  | 1.00%      | R 258 219                   | R 739 457               |
| 11                                  | 10.00%     | R 2 582 192                 | R 7 394 572             |
| 12                                  | 7.50%      | R 1 936 644                 | R 5 545 929             |
| 13                                  | 7.50%      | R 1 936 644                 | R 5 545 929             |
|                                     | 100.00%    | R 25 821 920                | R 73 945 722            |



| FINANCE AND ADMIN |            |             |                      |                    |
|-------------------|------------|-------------|----------------------|--------------------|
| VOTE - 0022       | -8 024 972 | No of hours | Total hours per year | Breakdown per Rand |

**Eiendomsbelasting**

Property rates (Including Government Grant and Subsidies (State Property Rates))

General expenses

| Expenses | Income    |
|----------|-----------|
|          | 8 024 972 |
| -        | -         |
| -        | -         |
| -        | 8 024 972 |

| FINANCE AND ADMIN |          |             |                      |                    |
|-------------------|----------|-------------|----------------------|--------------------|
| VOTE - 0023       | -255 000 | No of hours | Total hours per year | Breakdown per Rand |

**Meent**

Rental, facilities and equipment - lease charges

Other income

Repairs and maintenance

General expenses

| Expenses | Income  |
|----------|---------|
|          | 300 000 |
|          | 5 000   |
| -        | -       |
| -        | -       |
| 50 000   | -       |
| 50 000   | 305 000 |

| FINANCE AND ADMIN |          |             |                      |                    |
|-------------------|----------|-------------|----------------------|--------------------|
| VOTE - 0060       | -102 500 | No of hours | Total hours per year | Breakdown per Rand |

**Munisipale Geboue en Kantore**

Rental, facilities and equipment - Lease charges and Sale of Municipal Assets

Repairs and maintenance

**General expenses:**

Sale of municipal assets

General repairs

Licensing

Sanitation and Sewerage

Insurance

Water

Radio license

| Expenses | Income  |
|----------|---------|
|          | 400 000 |
| -        | -       |
| 297 500  | -       |
| -        | -       |
| 297 500  | -       |
| -        | -       |
| -        | -       |
| -        | -       |
| -        | -       |
| -        | -       |
| 297 500  | 400 000 |

| TECHNICAL DEPARTMENT                 |         |             |                      |                    |
|--------------------------------------|---------|-------------|----------------------|--------------------|
| VOTE - 0115                          | -53 000 | No of hours | Total hours per year | Breakdown per Rand |
| <b>Begraafplaas</b>                  |         |             |                      |                    |
| Other income and lease charges other |         | 53 000      |                      |                    |
| Repairs and maintenance              |         | -           |                      |                    |
| General expenses                     |         | -           |                      |                    |
|                                      |         | 53 000      |                      |                    |

| TECHNICAL DEPARTMENT    |   |             |                      |                    |
|-------------------------|---|-------------|----------------------|--------------------|
| VOTE - 0150             | - | No of hours | Total hours per year | Breakdown per Rand |
| <b>Brandweer</b>        |   |             |                      |                    |
| Other income            |   | -           |                      |                    |
| Repairs and maintenance |   | -           |                      |                    |
| General expenses        |   | -           |                      |                    |
|                         |   | -           |                      |                    |

| TECHNICAL DEPARTMENT    |   |             |                      |                    |
|-------------------------|---|-------------|----------------------|--------------------|
| VOTE - 0165             | - | No of hours | Total hours per year | Breakdown per Rand |
| <b>Noodrampbestuur</b>  |   |             | <b>Expenses</b>      | <b>Income</b>      |
| Other income            |   |             |                      | -                  |
| Repairs and maintenance |   |             | -                    |                    |
| General expenses        |   |             | -                    |                    |
|                         |   |             | -                    | -                  |

| TECHNICAL DEPARTMENT                               |   |             |                      |                    |
|--|---|-------------|----------------------|--------------------|
| VOTE - 0140  | - | No of hours | Total hours per year | Breakdown per Rand |
| <b>Kampeerterreine</b>                             |   |             | <b>Expenses</b>      | <b>Income</b>      |
| Rental, facilities and equipment                   |   |             |                      | -                  |
| Repairs and maintenance and employee related costs |   |             | -                    |                    |
| General expenses                                   |   |             | -                    |                    |
|  |   |             | -                    | -                  |

| TECHNICAL DEPARTMENT                           |            |             |                      |                    |
|--|------------|-------------|----------------------|--------------------|
| VOTE - 0200                                    | -1 105 000 | No of hours | Total hours per year | Breakdown per Rand |
| <b>Openbare Werke</b>                          |            |             | <b>Expenses</b>      | <b>Income</b>      |
| Rental, facilities and equipment               |            |             |                      | 80 000             |
| Other Income & Government Grants and Subsidies |            |             |                      | 1 025 000          |
| Employee related costs                         |            |             | -                    |                    |
| Employee social contributions                  |            |             | -                    |                    |
| Repairs and maintenance                        |            |             | -                    |                    |
| Interest paid                                  |            |             | -                    |                    |
| General expenses                               |            |             | -                    |                    |
|  |            |             | -                    | 1 105 000          |

| TECHNICAL DEPARTMENT                 |   |             |                      |                    |
|--------------------------------------|---|-------------|----------------------|--------------------|
| VOTE - 0141                          | - | No of hours | Total hours per year | Breakdown per Rand |
| <b>Parke en Ontspanningsterreine</b> |   |             | <b>Expenses</b>      | <b>Income</b>      |
| Other Income                         |   |             |                      | -                  |
| Employee related costs               |   |             | -                    |                    |
| Employee social contributions        |   |             | -                    |                    |
| Repairs and maintenance              |   |             | -                    |                    |
| Interest paid                        |   |             | -                    |                    |
| General expenses                     |   |             | -                    |                    |
|                                      |   |             | -                    | -                  |

| TECHNICAL DEPARTMENT                              |            |             |                      |                    |
|---|------------|-------------|----------------------|--------------------|
| VOTE - 0390                                       | -4 237 168 | No of hours | Total hours per year | Breakdown per Rand |
| <b>Reinigingsdienste</b>                          |            |             | <b>Expenses</b>      | <b>Income</b>      |
| Service charges                                   |            |             |                      | 2 500 000          |
| Government Grants and Subsidies - Equitable Share |            |             |                      | 1 677 168          |
| Other Income - Gardenrefuse and Garbage           |            |             |                      | 60 000             |
| Employee related costs                            |            |             | -                    |                    |
| Employee social contributions                     |            |             | -                    |                    |
| Bad debt - Provision for bad debt                 |            |             | -                    |                    |
| Repairs and maintenance                           |            |             | -                    |                    |
| Grants and Subsidies - Free basic services        |            |             | -                    |                    |
| General expenses                                  |            |             | -                    |                    |
|   |            |             | -                    | 4 237 168          |

| TECHNICAL DEPARTMENT                              |             |             |                      |                    |
|---|-------------|-------------|----------------------|--------------------|
| VOTE - 0360                                       | -11 411 614 | No of hours | Total hours per year | Breakdown per Rand |
| <b>Riool</b>                                      |             |             | <b>Expenses</b>      | <b>Income</b>      |
| Service charges                                   |             |             |                      | 7 599 150          |
| Government Grants and Subsidies - Equitable Share |             |             |                      | 3 812 464          |
| Other Income                                      |             |             |                      | -                  |
| Employee related costs                            |             |             | -                    |                    |
| Employee social contributions                     |             |             | -                    |                    |
| Bad debt - Provision for bad debt                 |             |             | -                    |                    |
| Repairs and maintenance                           |             |             | -                    |                    |
| Grants and Subsidies - Free basic services        |             |             | -                    |                    |
| General expenses                                  |             |             | -                    |                    |
|   |             |             | -                    | <b>11 411 614</b>  |

| TECHNICAL DEPARTMENT    |   |             |                      |                    |
|-------------------------|---|-------------|----------------------|--------------------|
| VOTE - 0400             | - | No of hours | Total hours per year | Breakdown per Rand |
| <b>Vliegveld</b>        |   |             | <b>Expenses</b>      | <b>Income</b>      |
| Other Income            |   |             |                      | -                  |
| Repairs and maintenance |   |             | -                    |                    |
| General expenses        |   |             | -                    |                    |
|                         |   |             | -                    | -                  |

| TECHNICAL DEPARTMENT                              |             |             |                      |                    |
|---|-------------|-------------|----------------------|--------------------|
| VOTE - 0300                                       | -21 741 042 | No of hours | Total hours per year | Breakdown per Rand |
| <b>Elektrisiteitsdiens</b>                        |             |             | <b>Expenses</b>      | <b>Income</b>      |
| Service charges                                   |             |             |                      | 19 517 202         |
| Government Grants and Subsidies - Equitable Share |             |             |                      | 2 118 840          |
| Other Income                                      |             |             |                      | 105 000            |
| Employee related costs                            |             |             | -                    |                    |
| Employee social contributions                     |             |             | -                    |                    |
| Bad debt - Provision for bad debt                 |             |             | -                    |                    |
| Repairs and maintenance                           |             |             | -                    |                    |
| Interest paid                                     |             |             | -                    |                    |
| Bulk purchases                                    |             |             | -                    |                    |
| Grants and Subsidies - Free basic services        |             |             | -                    |                    |
| General expenses                                  |             |             | -                    |                    |
|   |             |             | -                    | <b>21 741 042</b>  |

| TECHNICAL DEPARTMENT                              |             |             |                      |                    |
|---|-------------|-------------|----------------------|--------------------|
| VOTE - 0340                                       | -10 990 014 | No of hours | Total hours per year | Breakdown per Rand |
| <b>Waterdiens</b>                                 |             |             | <b>Expenses</b>      | <b>Income</b>      |
| Service charges                                   |             |             |                      | 8 946 308          |
| Government Grants and Subsidies - Equitable Share |             |             |                      | 1 981 706          |
| Other Income - Charges for in/re-installation     |             |             |                      | 62 000             |
| Employee related costs                            |             |             | -                    |                    |
| Employee social contributions                     |             |             | -                    |                    |
| Bad debt - Provision for bad debt                 |             |             | -                    |                    |
| Repairs and maintenance                           |             |             | -                    |                    |
| Interest paid                                     |             |             | -                    |                    |
| Bulk purchases                                    |             |             | -                    |                    |
| Grants and Subsidies - Free basic services        |             |             | -                    |                    |
| General expenses                                  |             |             | -                    |                    |
|   |             |             | -                    | <b>10 990 014</b>  |







| Month Ending Nov-08 |        | Month Ending Dec-08 |        | Month Ending Jan-09 |        | Month Ending Feb-09 |        | Month Ending Mar-09 |        | Month Ending Apr-09 |        | Month Ending May-09 |        | Month Ending Jun-09 |        |
|---------------------|--------|---------------------|--------|---------------------|--------|---------------------|--------|---------------------|--------|---------------------|--------|---------------------|--------|---------------------|--------|
| Proj                | Actual | Proj                | Actual | Proj                | Actual | Proj                | Actual | Proj                | Actual | Proj                | Actual | Proj                | Actual | Proj                | Actual |
| 3 towns             |        | 3 towns             |        | 3 towns             |        | 3 towns             |        | 3 towns             |        | 3 towns             |        | 3 towns             |        | 3 towns             |        |
| 2211                |        | 2211                |        | 2211                |        | 2211                |        | 2211                |        | 2211                |        | 2211                |        | 2211                |        |
| 3 towns             |        | 3 towns             |        | 3 towns             |        | 3 towns             |        | 3 towns             |        | 3 towns             |        | 3 towns             |        | 3 towns             |        |
| 2211                |        | 2211                |        | 2211                |        | 2211                |        | 2211                |        | 2211                |        | 2211                |        | 2211                |        |
| 0                   |        | 0                   |        | 0                   |        | 0                   |        | 1                   |        | 0                   |        | 0                   |        | 0                   |        |
| 0                   |        | 0                   |        | 0                   |        | 0                   |        | 1                   |        | 0                   |        | 0                   |        | 0                   |        |
| 88 km               |        | 88 km               |        | 88 km               |        | 88 km               |        | 88 km               |        | 88 km               |        | 88 km               |        | 88 km               |        |
| 0                   |        | 0                   |        | 0                   |        | 0                   |        | 0                   |        | 0                   |        | 0                   |        | 0                   |        |
|                     |        |                     |        |                     |        |                     |        |                     |        |                     |        |                     |        |                     |        |
|                     |        |                     |        |                     |        |                     |        |                     |        |                     |        |                     |        |                     |        |
|                     |        |                     |        |                     |        |                     |        |                     |        |                     |        |                     |        |                     |        |
|                     |        |                     |        |                     |        |                     |        |                     |        |                     |        |                     |        |                     |        |

| TECHNICAL DEPARTMENT                              |                  |             |                    |
|---|------------------|-------------|--------------------|
| VOTE - 0360                                       | 8 360 388        | No of hours | Breakdown per Rand |
| <b>Roof</b>                                       |                  |             |                    |
| Service charges                                   |                  |             |                    |
| Government Grants and Subsidies - Equitable Share |                  |             |                    |
| Other Income                                      |                  |             |                    |
| Employee related costs                            | 2 757 914        |             |                    |
| Employee social contributions                     | 385 500          |             |                    |
| Bad debt - Provision for bad debt                 | 657 910          |             |                    |
| Repairs and maintenance                           | 530 000          |             |                    |
| Grants and Subsidies - Free basic services        | -                |             |                    |
| General expenses                                  | 4 029 714        |             |                    |
|   | <b>8 360 388</b> |             |                    |

| TECHNICAL DEPARTMENT    |               |             |                    |
|-------------------------|---------------|-------------|--------------------|
| VOTE - 0400             | 10 000        | No of hours | Breakdown per Rand |
| <b>Villagefield</b>     |               |             |                    |
| Other Income            |               |             |                    |
| Repairs and maintenance | 10 000        |             |                    |
| General expenses        | -             |             |                    |
|                         | <b>10 000</b> |             |                    |

| TECHNICAL DEPARTMENT                              |                   |             |                    |
|---|-------------------|-------------|--------------------|
| VOTE - 0300                                       | 20 194 770        | No of hours | Breakdown per Rand |
| <b>Elektrisiteitsdiens</b>                        |                   |             |                    |
| Service charges                                   |                   |             |                    |
| Government Grants and Subsidies - INEF            |                   |             | 2 335 000          |
| Other Income                                      |                   |             |                    |
| Employee related costs                            | 1 915 735         |             |                    |
| Employee social contributions                     | 304 375           |             |                    |
| Bad debt - Provision for bad debt                 | 493 600           |             |                    |
| Repairs and maintenance                           | 775 000           |             |                    |
| Interest paid                                     | 191 552           |             |                    |
| Bulk purchases                                    | 16 583 500        |             |                    |
| Grants and Subsidies - Free basic services & INEF | 2 116 340         |             |                    |
| General expenses                                  | 47 000            |             |                    |
|   | <b>22 529 776</b> |             | <b>2 335 000</b>   |

| TECHNICAL DEPARTMENT    |   |             |                    |
|-------------------------|---|-------------|--------------------|
| VOTE - 0150             | - | No of hours | Breakdown per Rand |
| <b>Bosondbeld</b>       |   |             |                    |
| Other Income            |   |             |                    |
| Repairs and maintenance |   |             |                    |
| General expenses        |   |             |                    |

|               |  |                   |                   |
|---------------|--|-------------------|-------------------|
| <b>Totals</b> |  | <b>62 760 716</b> | <b>24 505 000</b> |
|---------------|--|-------------------|-------------------|

| TECHNICAL DEPARTMENT                         |                  |             |                    |
|--|------------------|-------------|--------------------|
| VOTE - 0340                                  | 5 235 746        | No of hours | Breakdown per Rand |
| <b>Waterdiens</b>                            |                  |             |                    |
| Service charges                              |                  |             |                    |
| Transfers recognised - Capital (DWAf)        |                  |             | 2 870 000          |
| Other Income - Charges for wire-installation |                  |             |                    |
| Employee related costs                       | 3 145 870        |             |                    |
| Employee social contributions                | 455 000          |             |                    |
| Bad debt - Provision for bad debt            | 39 600           |             |                    |
| Repairs and maintenance                      | 601 000          |             |                    |
| DWAf - Funds Expenditure                     | -                |             |                    |
| Bulk purchases                               | 800 000          |             |                    |
| Grants and Subsidies - Free basic service    | -                |             |                    |
| General expenses                             | 3 063 954        |             |                    |
|  | <b>8 105 746</b> |             | <b>2 870 000</b>   |

| TECHNICAL DEPARTMENT                                       |           |             |                    |
|--|-----------|-------------|--------------------|
| VOTE - CAPITAL   | 5 291 625 | No of hours | Breakdown per Rand |
| <b>Capital funding by source</b>                           |           |             |                    |
| National Government - Amounts allocated for the year (MIG) |           |             | 11 800 000         |
| Other Revenue - Capital                                    |           |             | 6 500 000          |
| <b>Capital expenditure by Vote and Other Capital</b>       |           |             |                    |
| Planning and Development                                   |           |             | 13 026 375         |
| Waste Water (Refuse Site)                                  |           |             | -                  |
| Water reticulation   |           |             | -                  |
|  |           |             | <b>13 026 375</b>  |
|  |           |             | <b>18 300 000</b>  |

| TECHNICAL DEPARTMENT |   |             |                    |
|----------------------|---|-------------|--------------------|
| VOTE - EPWP          | - | No of hours | Breakdown per Rand |
| <b>EPWP</b>          |   |             |                    |
| EPWP                 |   |             | 1 000 000          |
| EPWP                 |   |             | 1 000 000          |
|                      |   |             | <b>1 000 000</b>   |

| TECHNICAL DEPARTMENT    |   |             |                    |
|-------------------------|---|-------------|--------------------|
| VOTE - 0230             | - | No of hours | Breakdown per Rand |
| <b>Hoofdiets</b>        |   |             |                    |
| Herambes - Construction |   |             |                    |





| PUBLIC SAFETY                           |  |         |             |                      |                       |
|---|--|---------|-------------|----------------------|-----------------------|
| VOTE -0218                              |  | 248 515 | No of hours | Total hours per year | Enrollment per Parcel |
| Expenses                                |  |         |             |                      |                       |
| Income                                  |  |         |             |                      |                       |
| <b>Utilities as Usual:</b>              |  |         |             |                      |                       |
| Fire - Court Fees and Traffic Violators |  |         |             |                      |                       |
| Licenses and Permits                    |  |         |             |                      |                       |
| Income - Agency Services                |  |         |             |                      |                       |
| Employee related costs                  |  |         |             |                      |                       |
| Employee social contributions           |  |         |             |                      |                       |
| Repairs and Maintenance                 |  |         |             |                      |                       |
| Interest paid                           |  |         |             |                      |                       |
| General expenses                        |  |         |             |                      |                       |
| <b>2,200,000</b>                        |  |         |             |                      |                       |
| <b>2,200,000</b>                        |  |         |             |                      |                       |

| COMMUNITY AND SOCIAL SERVICES                              |  |         |             |                      |                       |
|--|--|---------|-------------|----------------------|-----------------------|
| VOTE -0108   |  | 500 726 | No of hours | Total hours per year | Enrollment per Parcel |
| Expenses   |  |         |             |                      |                       |
| Income   |  |         |             |                      |                       |
| <b>Utilities</b>   |  |         |             |                      |                       |
| Grants and Subsidies                                       |  |         |             |                      |                       |
| Library development - Translators Reassignment- Operations |  |         |             |                      |                       |
| City office 8 items  |  |         |             |                      |                       |
| Employee related costs                                     |  |         |             |                      |                       |
| Employee social contributions                              |  |         |             |                      |                       |
| Repairs and Costs  |  |         |             |                      |                       |
| General expenses and Other Materials                       |  |         |             |                      |                       |
| <b>600,000</b>   |  |         |             |                      |                       |
| <b>600,000</b>   |  |         |             |                      |                       |

| FINANCE AND ADMIN                             |  |           |             |                      |                       |
|---|--|-----------|-------------|----------------------|-----------------------|
| VOTE -0110                                    |  | 6 782 522 | No of hours | Total hours per year | Enrollment per Parcel |
| Expenses                                      |  |           |             |                      |                       |
| Income  |  |           |             |                      |                       |
| <b>Administrative Departments Department:</b> |  |           |             |                      |                       |
| Other Income                                  |  |           |             |                      |                       |
| Employee related costs                        |  |           |             |                      |                       |
| Employee social contributions                 |  |           |             |                      |                       |
| Repairs and maintenance (Other Materials)     |  |           |             |                      |                       |
| Interest paid                                 |  |           |             |                      |                       |
| General expenses                              |  |           |             |                      |                       |
| <b>6 782 522</b>                              |  |           |             |                      |                       |
| <b>6 782 522</b>                              |  |           |             |                      |                       |

| FINANCE AND ADMIN                                |  |        |             |                      |                       |
|--|--|--------|-------------|----------------------|-----------------------|
| VOTE -0822                                       |  | 55 000 | No of hours | Total hours per year | Enrollment per Parcel |
| Expenses   |  |        |             |                      |                       |
| Income   |  |        |             |                      |                       |
| <b>Realt</b>                                     |  |        |             |                      |                       |
| Rental, facilities and equipment - lease charges |  |        |             |                      |                       |
| Other Income                                     |  |        |             |                      |                       |
| Repairs and maintenance                          |  |        |             |                      |                       |
| General expenses                                 |  |        |             |                      |                       |
| <b>55,000</b>                                    |  |        |             |                      |                       |
| <b>55,000</b>                                    |  |        |             |                      |                       |

| FINANCE AND ADMIN                                |  |         |             |                      |                       |
|--|--|---------|-------------|----------------------|-----------------------|
| VOTE -0808                                       |  | 451 000 | No of hours | Total hours per year | Enrollment per Parcel |
| Expenses   |  |         |             |                      |                       |
| Income   |  |         |             |                      |                       |
| <b>Realt/School as Usual:</b>                    |  |         |             |                      |                       |
| Rental, facilities and equipment - Lease charges |  |         |             |                      |                       |
| Repairs and maintenance (Other Materials)        |  |         |             |                      |                       |
| General expenses:                                |  |         |             |                      |                       |
| Agree  |  |         |             |                      |                       |
| Electricity                                      |  |         |             |                      |                       |
| Licensing  |  |         |             |                      |                       |
| Garbage and Sewerage                             |  |         |             |                      |                       |
| Insurance  |  |         |             |                      |                       |
| Other  |  |         |             |                      |                       |
| Public Income                                    |  |         |             |                      |                       |
| <b>451,000</b>                                   |  |         |             |                      |                       |
| <b>451,000</b>                                   |  |         |             |                      |                       |

| FINANCE AND ADMIN                          |  |  |             |                      |                       |
|--|--|--|-------------|----------------------|-----------------------|
| VOTE -1118                                 |  |  | No of hours | Total hours per year | Enrollment per Parcel |
| Expenses                                   |  |  |             |                      |                       |
| Income                                     |  |  |             |                      |                       |
| <b>Administrative Services Department:</b> |  |  |             |                      |                       |
| Transfer to other departments              |  |  |             |                      |                       |
| Interest on external investments           |  |  |             |                      |                       |
| Interest on loans - credits                |  |  |             |                      |                       |
| Fines - Sales of Merchandising             |  |  |             |                      |                       |
| Government Grants and Subsidies:           |  |  |             |                      |                       |
| Expenses more                              |  |  |             |                      |                       |
| MIS  |  |  |             |                      |                       |
| IT&S Allocation                            |  |  |             |                      |                       |
| IT&S                                       |  |  |             |                      |                       |
| Other Income:                              |  |  |             |                      |                       |
| Miscellaneous fees                         |  |  |             |                      |                       |
| Equipment amortization                     |  |  |             |                      |                       |
| Cash surplus                               |  |  |             |                      |                       |
| Research and                               |  |  |             |                      |                       |
| Miscellaneous services                     |  |  |             |                      |                       |
| Bad debt recoveries                        |  |  |             |                      |                       |
| Employee related costs                     |  |  |             |                      |                       |
| Employee social contributions              |  |  |             |                      |                       |
| Repairs                                    |  |  |             |                      |                       |
| Repairs and maintenance                    |  |  |             |                      |                       |
| Interest paid                              |  |  |             |                      |                       |
| General expenses                           |  |  |             |                      |                       |
| <b>10,000</b>                              |  |  |             |                      |                       |
| <b>10,000</b>                              |  |  |             |                      |                       |

| FINANCE AND ADMIN                                |  |        |             |                      |                       |
|--|--|--------|-------------|----------------------|-----------------------|
| VOTE -0824 & 0825                                |  | 18 000 | No of hours | Total hours per year | Enrollment per Parcel |
| Expenses   |  |        |             |                      |                       |
| Income   |  |        |             |                      |                       |
| <b>Administrative Procurement:</b>               |  |        |             |                      |                       |
| Rental, facilities and equipment - Lease charges |  |        |             |                      |                       |
| Repairs and maintenance                          |  |        |             |                      |                       |
| General expenses:                                |  |        |             |                      |                       |
| Administration costs                             |  |        |             |                      |                       |
| Taxes  |  |        |             |                      |                       |
| Insurance  |  |        |             |                      |                       |
| <b>18,000</b>                                    |  |        |             |                      |                       |
| <b>18,000</b>                                    |  |        |             |                      |                       |

|                              |                   |
|------------------------------|-------------------|
| OVERALL TOTALS - INCOME      | <b>2,580,000</b>  |
| OVERALL TOTALS - EXPENDITURE | <b>10,587,807</b> |

| Percentage | Amount Spent | Amount Spent | Amount Spent |
|------------|--------------|--------------|--------------|
|            |              |              |              |
| 1          | 1,000,000    | 1,000,000    | 100,000      |
| 2          | 2,000,000    | 2,000,000    | 200,000      |
| 3          | 3,000,000    | 3,000,000    | 300,000      |
| 4          | 4,000,000    | 4,000,000    | 400,000      |
| 5          | 5,000,000    | 5,000,000    | 500,000      |
| 6          | 6,000,000    | 6,000,000    | 600,000      |
| 7          | 7,000,000    | 7,000,000    | 700,000      |
| 8          | 8,000,000    | 8,000,000    | 800,000      |
| 9          | 9,000,000    | 9,000,000    | 900,000      |
| 10         | 10,000,000   | 10,000,000   | 1,000,000    |
| 11         | 11,000,000   | 11,000,000   | 1,100,000    |
| 12         | 12,000,000   | 12,000,000   | 1,200,000    |
| 13         | 13,000,000   | 13,000,000   | 1,300,000    |
| 14         | 14,000,000   | 14,000,000   | 1,400,000    |
| 15         | 15,000,000   | 15,000,000   | 1,500,000    |
| 16         | 16,000,000   | 16,000,000   | 1,600,000    |
| 17         | 17,000,000   | 17,000,000   | 1,700,000    |
| 18         | 18,000,000   | 18,000,000   | 1,800,000    |
| 19         | 19,000,000   | 19,000,000   | 1,900,000    |
| 20         | 20,000,000   | 20,000,000   | 2,000,000    |
| 21         | 21,000,000   | 21,000,000   | 2,100,000    |
| 22         | 22,000,000   | 22,000,000   | 2,200,000    |
| 23         | 23,000,000   | 23,000,000   | 2,300,000    |
| 24         | 24,000,000   | 24,000,000   | 2,400,000    |
| 25         | 25,000,000   | 25,000,000   | 2,500,000    |
| 26         | 26,000,000   | 26,000,000   | 2,600,000    |
| 27         | 27,000,000   | 27,000,000   | 2,700,000    |
| 28         | 28,000,000   | 28,000,000   | 2,800,000    |
| 29         | 29,000,000   | 29,000,000   | 2,900,000    |
| 30         | 30,000,000   | 30,000,000   | 3,000,000    |
| 31         | 31,000,000   | 31,000,000   | 3,100,000    |
| 32         | 32,000,000   | 32,000,000   | 3,200,000    |
| 33         | 33,000,000   | 33,000,000   | 3,300,000    |
| 34         | 34,000,000   | 34,000,000   | 3,400,000    |
| 35         | 35,000,000   | 35,000,000   | 3,500,000    |
| 36         | 36,000,000   | 36,000,000   | 3,600,000    |
| 37         | 37,000,000   | 37,000,000   | 3,700,000    |
| 38         | 38,000,000   | 38,000,000   | 3,800,000    |
| 39         | 39,000,000   | 39,000,000   | 3,900,000    |
| 40         | 40,000,000   | 40,000,000   | 4,000,000    |
| 41         | 41,000,000   | 41,000,000   | 4,100,000    |
| 42         | 42,000,000   | 42,000,000   | 4,200,000    |
| 43         | 43,000,000   | 43,000,000   | 4,300,000    |
| 44         | 44,000,000   | 44,000,000   | 4,400,000    |
| 45         | 45,000,000   | 45,000,000   | 4,500,000    |
| 46         | 46,000,000   | 46,000,000   | 4,600,000    |
| 47         | 47,000,000   | 47,000,000   | 4,700,000    |
| 48         | 48,000,000   | 48,000,000   | 4,800,000    |
| 49         | 49,000,000   | 49,000,000   | 4,900,000    |
| 50         | 50,000,000   | 50,000,000   | 5,000,000    |
| 51         | 51,000,000   | 51,000,000   | 5,100,000    |
| 52         | 52,000,000   | 52,000,000   | 5,200,000    |
| 53         | 53,000,000   | 53,000,000   | 5,300,000    |
| 54         | 54,000,000   | 54,000,000   | 5,400,000    |
| 55         | 55,000,000   | 55,000,000   | 5,500,000    |
| 56         | 56,000,000   | 56,000,000   | 5,600,000    |
| 57         | 57,000,000   | 57,000,000   | 5,700,000    |
| 58         | 58,000,000   | 58,000,000   | 5,800,000    |
| 59         | 59,000,000   | 59,000,000   | 5,900,000    |
| 60         | 60,000,000   | 60,000,000   | 6,000,000    |
| 61         | 61,000,000   | 61,000,000   | 6,100,000    |
| 62         | 62,000,000   | 62,000,000   | 6,200,000    |
| 63         | 63,000,000   | 63,000,000   | 6,300,000    |
| 64         | 64,000,000   | 64,000,000   | 6,400,000    |
| 65         | 65,000,000   | 65,000,000   | 6,500,000    |
| 66         | 66,000,000   | 66,000,000   | 6,600,000    |
| 67         | 67,000,000   | 67,000,000   | 6,700,000    |
| 68         | 68,000,000   | 68,000,000   | 6,800,000    |
| 69         | 69,000,000   | 69,000,000   | 6,900,000    |
| 70         | 70,000,000   | 70,000,000   | 7,000,000    |
| 71         | 71,000,000   | 71,000,000   | 7,100,000    |
| 72         | 72,000,000   | 72,000,000   | 7,200,000    |
| 73         | 73,000,000   | 73,000,000   | 7,300,000    |
| 74         | 74,000,000   | 74,000,000   | 7,400,000    |
| 75         | 75,000,000   | 75,000,000   | 7,500,000    |
| 76         | 76,000,000   | 76,000,000   | 7,600,000    |
| 77         | 77,000,000   | 77,000,000   | 7,700,000    |
| 78         | 78,000,000   | 78,000,000   | 7,800,000    |
| 79         | 79,000,000   | 79,000,000   | 7,900,000    |
| 80         | 80,000,000   | 80,000,000   | 8,000,000    |
| 81         | 81,000,000   | 81,000,000   | 8,100,000    |
| 82         | 82,000,000   | 82,000,000   | 8,200,000    |
| 83         | 83,000,000   | 83,000,000   | 8,300,000    |
| 84         | 84,000,000   | 84,000,000   | 8,400,000    |
| 85         | 85,000,000   | 85,000,000   | 8,500,000    |
| 86         | 86,000,000   | 86,000,000   | 8,600,000    |
| 87         | 87,000,000   | 87,000,000   | 8,700,000    |
| 88         | 88,000,000   | 88,000,000   | 8,800,000    |
| 89         | 89,000,000   | 89,000,000   | 8,900,000    |
| 90         | 90,000,000   | 90,000,000   | 9,000,000    |
| 91         | 91,000,000   | 91,000,000   | 9,100,000    |
| 92         | 92,000,000   | 92,000,000   | 9,200,000    |
| 93         | 93,000,000   | 93,000,000   | 9,300,000    |
| 94         | 94,000,000   | 94,000,000   | 9,400,000    |
| 95         | 95,000,000   | 95,000,000   | 9,500,000    |
| 96         | 96,000,000   | 96,000,000   | 9,600,000    |
| 97         | 97,000,000   | 97,000,000   | 9,700,000    |
| 98         | 98,000,000   | 98,000,000   | 9,800,000    |
| 99         | 99,000,000   | 99,000,000   | 9,900,000    |
| 100        | 100,000,000  | 100,000,000  | 10,000,000   |