

SIYATHEMBA MUNICIPALITY

ADJUSTMENT

**BUDGET SDBIP
2011/2012**

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1 INTRODUCTION

This document provides for the annual submission of the Service Delivery and Budget Implementation Plan (SDBIP) as required in terms of the Municipal Finance Management Act. It should be read in conjunction with the Municipality's Intergrated Development Plan (IDP), Budget and Strategic Business Unit Business Plans for the financial year 2011/2012.

The SDBIP gives affect to the Integrated Development Plan (IDP) and budget of the municipality therefore the IDP and budget must are fully aligned with each other, as required by the MFMA. The SDBIP provide the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance.

The SDBIP serves as a "contract" between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring performance in service delivery against end-of-year targets and implementing the budget.

2 LEGISLATIVE FRAMEWORK IN TERMS OF MFMA

The Municipal Finance Management Act (MFMA) of 2003 is aimed to secure sound and sustainable management of the financial affairs of municipalities and to establish treasury norms and standards through continually promoting transparency, participation and accountability of municipalities.

The MFMA requires that municipalities prepare a Service Delivery and Budget Implementation Plan as a stategic financial management tool to ensure that bugetary decisions that are adopted by municipalities for the financial year are aligned with their Interated Development Plan Strategy. According to section I of the Act a service delivery and budget implementation plan means a detailed plan approved by the mayor of a municipality in tei of section 53(1)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

- (a) Projections for each month of the year
 - (i) Revenue to be collected, by source; and
 - (ii) Operating and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter;
- (c) Any other matters that may be prescribed, and includes any revisions of such plan by the mayor in terms of section 54 (1)(c);

In terms of Section 53 (3) of Municipal Finance Management Act (MFMA) No. 56 of 2003. The mayor must ensure-

- (a) that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out the service delivery and budget implementation plan, are made public no later then 14 days after the approval of the service delivery and budget implementation plan; and
- (b) that the performance agreements of the municipal manager, senior managers and any other categories of official as may be prescribed, are made public no later than 14 days after the approval of the municipality's service delivery and budget implementation plan. Copies of such performance agreements must be submitted to the council and the MEC of local government in the province.

Budget breakdown

| KEY PERFORMANCE AREA | PRIORITIES | PROJECTS | R-OVER 2010/2011 000 | OPEX 2011/2012 000 | CAPEX 2011/2012 000 | REVENUE 2011/2012 000 | SURPLUS/ (DEFICIT) 2011/2012 | |
|--|--|--|----------------------------|--------------------------|---------------------------|-----------------------------|------------------------------------|-------------|
| Basic Service Delivery | MIG - National Allocation | Projects as registered at MIG | - | - | 10 246 000 | 10 246 000 | - | |
| | Provincial allocation - Department of Roads & Public Works | Roads Infrastructure - Harambee | | | 1 218 835 | 1 218 835 | | |
| | Provincial allocation - DWAF | Water related infrastructure | | | 2 940 000 | 3 233 200 | | |
| | Provincial allocation - EPWP | EPWP | | 1 380 000 | - | 1 380 000 | | |
| | Dept Sports Arts & Culture - Revenue Generated | Library development & transformation (See business plan 2011/2012) | | - | 542 000 | | 542 000 | - |
| | Equitable Share | Equitable Share | | - | - | | 16 914 000 | 16 914 000 |
| | Equitable Share | Free Basic Services | | | 5 800 000 | | | |
| | Revenue generated & anticipated expenses | Property Rates | | - | - | | 5 700 000 | 5 700 000 |
| | Revenue generated | Licences & Permits | | - | - | | 16 254 | 16 254 |
| | Revenue generated | Rental of facilities & equipment | | - | - | | 855 000 | 855 000 |
| | Revenue and expenses | Electricity, Water, Sanitation and Refuse | | - | - | | 26 807 055 | 26 807 055 |
| | Revenue generated | Other income | | - | - | | 3 933 684 | 3 933 684 |
| | Revenue generated | Agency Services/Licences | | - | - | | 1 086 496 | 1 086 496 |
| | Own Resources | Repairs & Maintenance including bulk purchases | | - | 23 138 131 | | - | -23 138 131 |
| | Own Resources | General Expenses | | - | 293 200 | | - | -293 200 |
| | Thubelisha Homes - Ongoing | Houses | | - | - | | - | - |
| Municipal Institutional Transformation | MSIG | MSIG (Refer to business plan for 2011/2012) | - | 790 000 | - | 790 000 | - | |
| | | | - | - | - | - | - | |
| Local Economic Development | Tourism Development | Bos Development Implementation | - | - | - | - | - | |
| Municipal Finance viability & transformation | FMG | FMG (Refer to business plan for 2011/2012) | - | 1 450 000 | - | 1 450 000 | - | |
| | | | - | - | - | - | | |
| | Revenue generated | Fines | | - | - | | 92 000 | 92 000 |
| | Equitable Share | Government Grants and Subsidies | | - | - | | - | - |
| | Interest earned | Debtors | | - | - | | 1 500 000 | 1 500 000 |
| | Interest earned | External Investments | | - | - | | 115 000 | 115 000 |
| | Interest paid | ABSA Loans - Fleet | | - | 252 634 | | - | -252 634 |
| | Own Resources | Salaries & benefits (Personnel, Councilors & Ward Committee Members) | | - | 26 528 724 | | - | -26 528 724 |
| | Grants and Subsidies/Contribution towards the Community | Contribution Community/Awareness | | - | 350 000 | | - | -350 000 |
| | | Contribution learners and licenses | | - | - | | - | - |
| | Indigent Funerals | | - | - | | - | - | |
| | Donations | | - | - | | - | - | |
| Depreciation | Depreciation on assets | | - | 150 000 | | - | -150 000 | |
| Bad debts | Bad debt - Debtors and Collection cost on recovery of debt | | - | 800 000 | | - | -800 000 | |
| Good Governance and Public Participation (See Targets of MM & Other Departmental Heads) | Council Meetings | Council Meetings | - | - | - | - | - | |
| | | Ward Committee meetings | - | - | - | - | - | |
| | | Council meets the people | - | - | - | - | - | |
| | | Committee meetings | - | - | - | - | - | |
| | | IDP revenue | - | - | - | - | - | |
| | | Budget meetings | - | - | - | - | - | |
| | | Local Labour Forum meetings | - | - | - | - | - | |
| | | Inter Governmental | - | - | - | - | - | |
| | | Forum meetings | - | - | - | - | - | |
| Total Budget | | | - | 61 474 689 | 14 404 835 | 75 879 524 | - | |

4 The SDBIP Concept

The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councilors, municipal manager, senior managers and community. It will facilitate the accountable role that managers hold to the Council and that Councilors hold to the community. It also fosters the management, implementation and monitoring of the budget, performance of senior management and the achievement of the strategic objectives as laid out in the IDP.

Whilst the budget sets yearly service delivery and budget targets (revenue and expenditure per vote), it is imperative that in-year mechanisms are able to measure performance and progress on a continuous basis. Hence, the end-of-year targets must be based on quarterly and monthly targets, and the municipal manager must ensure that the budget is built around quarterly and monthly information. Being a start-of-year planning and target tool, the SDBIP gives meaning to both in-year reporting in terms of section 71 (monthly reporting), section 72 (mid-year report) and end-of-year annual reports.

5 Components of the SDBIP

- ü Monthly projections of revenue to be collected for each source
- ü Monthly projections of expenditure (operating & capital) and revenue for each vote
- ü Quarterly projections of service delivery targets and performance indicators for each vote

(a) Monthly projections of revenue to be collected for each source

| | July | August | September | October | November | December | January | February | March | April | May | June |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | R 0 | R 0 | R 0 | R 0 | R 0 | R 0 | R 0 | R 0 | R 0 | R 0 | R 0 | R 0 |
| Service Charges | 1 833 540 | 1 833 540 | 1 833 540 | 1 833 540 | 1 833 540 | 1 833 540 | 1 833 540 | 1 833 540 | 1 833 540 | 1 833 540 | 1 833 540 | 1 833 540 |
| Rates | 400 649 | 400 649 | 400 649 | 400 649 | 400 649 | 400 649 | 400 649 | 400 649 | 400 649 | 400 649 | 400 649 | 400 649 |
| Int earned-outstanding debtors | 52 083 | 52 083 | 52 083 | 52 083 | 52 083 | 52 083 | 52 083 | 52 083 | 52 083 | 52 083 | 52 083 | 52 083 |
| Other Income | 30 575 | 30 575 | 30 575 | 30 575 | 30 575 | 30 575 | 30 575 | 30 575 | 30 575 | 30 575 | 30 575 | 30 575 |
| Capital funding | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 |
| Grants and Subsidies | 1 738 499 | 1 738 499 | 1 738 499 | 1 738 499 | 1 738 499 | 1 738 499 | 1 738 499 | 1 738 499 | 1 738 499 | 1 738 499 | 1 738 499 | 1 738 499 |
| Total Revenue by Source | 5 388 786 | 5 388 786 | 5 388 786 | 5 388 786 | 5 388 786 | 5 388 786 | 5 388 786 | 5 388 786 | 5 388 786 | 5 388 786 | 5 388 786 | 5 388 786 |

Overall Total R 64 665 438

| COMMENTS | |
|---|--|
| Rates includes - Residential, State, Business, Public Infrastructure Organisations and Farmers | |
| Service charges includes - Electricity, Water, Sewerage and Refuse | |
| Capital Funding - Cemeteries, Water Retention and Refuse Site | |
| Other Income - Includes: Rentals, Interest earned Investments, Fines, Licenses and Permits, Income Agency Services, Sale of Assets and Other Income | |

(b) Monthly projections of expenditure for each source

| | July | August | September | October | November | December | January | February | March | April | May | June |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | R 0 | R 0 | R 0 | R 0 | R 0 | R 0 | R 0 | R 0 | R 0 | R 0 | R 0 | R 0 |
| Employee related costs | 1 595 943 | 1 595 943 | 1 595 943 | 1 595 943 | 1 595 943 | 1 595 943 | 1 595 943 | 1 595 943 | 1 595 943 | 1 595 943 | 1 595 943 | 1 595 943 |
| Remuneration of councillors | 145 833 | 145 833 | 145 833 | 145 833 | 145 833 | 145 833 | 145 833 | 145 833 | 145 833 | 145 833 | 145 833 | 145 833 |
| Depreciation and Asset Impairment | 12 500 | 12 500 | 12 500 | 12 500 | 12 500 | 12 500 | 12 500 | 12 500 | 12 500 | 12 500 | 12 500 | 12 500 |
| Bulk purchases | 650 000 | 650 000 | 650 000 | 650 000 | 650 000 | 650 000 | 650 000 | 650 000 | 650 000 | 650 000 | 650 000 | 650 000 |
| Transfers and Grants | 458 625 | 458 625 | 458 625 | 458 625 | 458 625 | 458 625 | 458 625 | 458 625 | 458 625 | 458 625 | 458 625 | 458 625 |
| Other Expenditure | 1 160 406 | 1 160 406 | 1 160 406 | 1 160 406 | 1 160 406 | 1 160 406 | 1 160 406 | 1 160 406 | 1 160 406 | 1 160 406 | 1 160 406 | 1 160 406 |
| Capital funding | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 | 1 365 440 |
| Total Expenditure by Source | 5 388 206 | 5 388 748 | 5 388 748 | 5 388 748 | 5 388 748 | 5 388 748 | 5 388 748 | 5 388 748 | 5 388 748 | 5 388 748 | 5 388 748 | 5 388 748 |

Overall Total R 64 665 438

(c) Monthly projections of expenditure (operating & capital) and revenue for each vote

| | July | | | August | | | September | | | October | | |
|--|----------|-----------|------------------|----------|-----------|------------------|-----------|-----------|------------------|----------|-----------|------------------|
| | Opex R 0 | Capex R 0 | Rev R 0 | Opex R 0 | Capex R 0 | Rev R 0 | Opex R 0 | Capex R 0 | Rev R 0 | Opex R 0 | Capex R 0 | Rev R 0 |
| Department: Municipal Manager | 528 976 | - | 47 910 | 528 976 | - | 47 910 | 528 976 | - | 47 910 | 528 976 | - | 47 910 |
| Vote: Council & Executive - Council | 528 976 | - | - | 528 976 | - | - | 528 976 | - | - | 528 976 | - | - |
| Total Revenue for the Year | | | 574 920 | | | 574 920 | | | 574 920 | | | 574 920 |
| Total Opex for the Year | | | 6 347 707 | | | 6 347 707 | | | 6 347 707 | | | 6 347 707 |
| Overall Total | | | 6 922 627 | | | 6 922 627 | | | 6 922 627 | | | 6 922 627 |
| Overall Totals according to Vote/MM Targets | | | 6 922 627 | | | 6 922 627 | | | 6 922 627 | | | 6 922 627 |
| Difference | | | - | | | - | | | - | | | - |

| | July | | | August | | | September | | | October | | |
|---|-----------|-----------|-------------------|-----------|-----------|-------------------|-----------|-----------|-------------------|-----------|-----------|-------------------|
| | Rev R 0 | Capex R 0 | Opex R 0 | Rev R 0 | Capex R 0 | Opex R 0 | Rev R 0 | Capex R 0 | Opex R 0 | Rev R 0 | Capex R 0 | Opex R 0 |
| Department: Finance | 4 634 523 | - | 967 250 | 4 634 523 | - | 967 250 | 4 634 523 | - | 967 250 | 4 634 523 | - | 967 250 |
| Vote: Public Safety - Licences and Traffic | | | | | | | | | | | | |
| Vote: Cemetery | 2 500 | | | 2 500 | | | 2 500 | | | 2 500 | | |
| Vote: Campsite facilities | | | | | | | | | | | | |
| Vote: Public Works | 5 833 | | | 5 833 | | | 5 833 | | | 5 833 | | |
| Vote: Cleansing services | 249 943 | | | 249 943 | | | 249 943 | | | 249 943 | | |
| Vote: Sewerage | 609 902 | | | 609 902 | | | 609 902 | | | 609 902 | | |
| Vote: Electricity services | 1 231 899 | | | 1 231 899 | | | 1 231 899 | | | 1 231 899 | | |
| Vote: Water services | 745 601 | | | 745 601 | | | 745 601 | | | 745 601 | | |
| Vote: Council general expenses | | | | | | | | | | | | |
| Vote: Finance & Admin - Administrasie Stadskretars Dept | 7 188 | | | 7 188 | | | 7 188 | | | 7 188 | | |
| Vote: Finance & Admin - Administrasie Treasures Dept | 1 240 341 | | 786 583 | 1 240 341 | | 786 583 | 1 240 341 | | 786 583 | 1 240 341 | | 786 583 |
| Vote: Finance & Admin - Property Rates | 475 000 | | 180 667 | 475 000 | | 180 667 | 475 000 | | 180 667 | 475 000 | | 180 667 |
| Vote: Finance & Admin - Meent | 18 500 | | | 18 500 | | | 18 500 | | | 18 500 | | |
| Vote: Finance & Admin - Munisipale Geboue en Kantore | 41 667 | | | 41 667 | | | 41 667 | | | 41 667 | | |
| Vote: Finance & Admin - Behuising Personeelskema | 6 250 | | | 6 250 | | | 6 250 | | | 6 250 | | |
| Total Revenue for the Year | | | 55 614 278 | | | 55 614 278 | | | 55 614 278 | | | 55 614 278 |
| Total Opex for the Year | | | 11 607 000 | | | 11 607 000 | | | 11 607 000 | | | 11 607 000 |
| Overall Total | | | 67 221 278 | | | 67 221 278 | | | 67 221 278 | | | 67 221 278 |
| Overall Totals according to Votes | | | 67 221 278 | | | 67 221 278 | | | 67 221 278 | | | 67 221 278 |
| Difference | | | - | | | - | | | - | | | - |

| | | | | | | | | | | | | |
|---|---------|---|------------------|---------|---|------------------|---------|---|------------------|---------|---|------------------|
| Department: Corporate & Comm. Serv | 469 871 | - | 214 000 | 469 871 | - | 214 000 | 469 871 | - | 214 000 | 469 871 | - | 214 000 |
| Vote: Public Safety - Licences and Traffic | 129 494 | | 184 408 | 129 494 | | 184 408 | 129 494 | | 184 408 | 129 494 | | 184 408 |
| Vote: Finance & Admin - Administrasie Stadskretars Dept | 248 738 | | | 248 738 | | | 248 738 | | | 248 738 | | |
| Vote: Finance & Admin - Meent | 1 781 | | | 1 781 | | | 1 781 | | | 1 781 | | |
| Vote: Finance & Admin - Munisipale Geboue en Kantore | 28 885 | | | 28 885 | | | 28 885 | | | 28 885 | | |
| Vote: Finance & Admin - Administrasie Treasures Dept | | | | | | | | | | | | |
| Vote: Finance & Admin - Behuising Personeelskema | 2 238 | | | 2 238 | | | 2 238 | | | 2 238 | | |
| Vote: Community and Social Services - Public Library | 58 736 | | 29 592 | 58 736 | | 29 592 | 58 736 | | 29 592 | 58 736 | | 29 592 |
| Total Revenue for the Year | | | 2 206 456 | | | 2 206 456 | | | 2 206 456 | | | 2 206 456 |
| Total Opex for the Year | | | 3 206 456 | | | 3 206 456 | | | 3 206 456 | | | 3 206 456 |
| Overall Total | | | 9 997 756 | | | 9 997 756 | | | 9 997 756 | | | 9 997 756 |
| Overall Totals according to Votes | | | 9 997 756 | | | 9 997 756 | | | 9 997 756 | | | 9 997 756 |
| Difference | | | -897 300 | | | -897 300 | | | -897 300 | | | -897 300 |

| | | | | | | | | | | | | |
|--|-----------|---------|-------------------|-----------|---------|-------------------|-----------|---------|-------------------|-----------|---------|-------------------|
| Department - Technical Services | 4 550 604 | 697 903 | 115 000 | 4 136 726 | 697 903 | 115 000 | 4 136 726 | 697 903 | 115 000 | 4 136 726 | 697 903 | 115 000 |
| Vote: Cemeteries | 250 | | | 250 | | | 250 | | | 250 | | |
| Vote: Fire Brigade | 500 | | | 500 | | | 500 | | | 500 | | |
| Vote: Debris Management | 1 667 | | | 1 667 | | | 1 667 | | | 1 667 | | |
| Vote: Camping Facility | 3 200 | | | 3 200 | | | 3 200 | | | 3 200 | | |
| Vote: Public Works | 582 682 | | | 582 682 | | | 582 682 | | | 582 682 | | |
| Vote: Parks & Recreation | 104 715 | | | 104 715 | | | 104 715 | | | 104 715 | | |
| Vote: Cleansing | 314 833 | | | 314 833 | | | 314 833 | | | 314 833 | | |
| Vote: Sewerage | 493 750 | | | 493 750 | | | 493 750 | | | 493 750 | | |
| Vote: Airstrip | 833 | | | 833 | | | 833 | | | 833 | | |
| Vote: Electricity Services | 1 075 034 | | | 1 075 034 | | | 1 075 034 | | | 1 075 034 | | |
| Vote: Water distribution | 745 551 | | | 745 551 | | | 745 551 | | | 745 551 | | |
| Vote: Health | 833 | | | 833 | | | 833 | | | 833 | | |
| Vote: Roads | 101 570 | | 101 570 | 101 570 | | 101 570 | 101 570 | | 101 570 | 101 570 | | 101 570 |
| Vote: Projects (provincial grants & subsidies) - DWA/F (Refer to Public Works) | 115 000 | | 115 000 | 115 000 | | 115 000 | 115 000 | | 115 000 | 115 000 | | 115 000 |
| Vote: Projects (national grants & subsidies) - MIG | 1 010 212 | 596 333 | | 596 333 | 596 333 | | 596 333 | 596 333 | | 596 333 | 596 333 | |
| Vote: Projects (Internally Generated Funds) | | | | | | | | | | | | |
| Total Revenue for the Year | | | 16 390 282 | | | 16 390 282 | | | 16 390 282 | | | 16 390 282 |
| Total Opex for the Year | | | 28 870 886 | | | 28 870 886 | | | 28 870 886 | | | 28 870 886 |
| Overall Total | | | 45 261 168 | | | 45 261 168 | | | 45 261 168 | | | 45 261 168 |
| Overall Totals according to Votes | | | 45 261 168 | | | 45 261 168 | | | 45 261 168 | | | 45 261 168 |
| Difference | | | - | | | - | | | - | | | - |
| Capex for the Year | | | 10 246 100 | | | 10 246 100 | | | 10 246 100 | | | 10 246 100 |
| MIG Project | | | 2 946 000 | | | 2 946 000 | | | 2 946 000 | | | 2 946 000 |
| DWA/F Project | | | 2 210 833 | | | 2 210 833 | | | 2 210 833 | | | 2 210 833 |
| Roads Project | | | 14 404 933 | | | 14 404 933 | | | 14 404 933 | | | 14 404 933 |
| Overall Total | | | 1 955 347 | | | 1 955 347 | | | 1 955 347 | | | 1 955 347 |
| Difference | | | - | | | - | | | - | | | - |

Yearly projections of expenditure (operating & capital) and revenue for Department

Department: Municipal Manager
 Department: Finance
 Department: Corporate & Community Services
 Department: Technical Services
 Overall Total

| Overall Totals | | | |
|----------------|--------------|--------------|---------------|
| Revenue | Opex | Capex | Capex Funding |
| R 574 920 | R 6 347 707 | | |
| R 55 614 278 | R 11 607 000 | | |
| R 1 735 730 | R 7 382 096 | | |
| | | R 14 404 933 | R 16 574 578 |
| R - | | | |

Surplus

| Vote/Indicator | Unit of measurement | Annual Target | Annual Expenses | Annual Revenue | Month Ending Jul-08 | | Month Ending Aug-08 | | Month Ending Sep-08 | | Month Ending Oct-08 | |
|--|--|---------------|-----------------|----------------|-----------------------|--------|-----------------------|--------|-----------------------|--------|-----------------------|--------|
| | | | | | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual |
| 10. Ensure effective technical management | 1. Monitoring of conditional grants according to business plans - monthly reports | 100% | R 126 954 | R 11 498 | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | |
| | 2. Monitoring of DBSA Loan against business plans | 100% | R 126 954 | R 11 498 | Monthly Report | | Monthly Report | | Quarterly report | | Monthly Report | |
| | 3. % spending of Budget - O&M | 100% | R 126 954 | R 11 498 | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | |
| | 4. Eradication of Back Logs - SDBIP targets | 100% | R 126 954 | R 11 498 | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | |
| | 5. Reduction in downtime in Basic Services - Water (days p.s) Electricity (days p.a) | 12 days p.s | R 126 954 | R 11 498 | | | | | Quarterly d/t report | | | |
| 11. Ensure effective planning and project management | 1. Review and approval of LED Strategy | 100% | R 158 693 | R 14 373 | | | | | LED strat adopted | | | |
| | 2. Develop a Spacial Development Framework | 100% | R 158 693 | R 14 373 | | | | | SDF all. with DM | | | |
| | 3. Review Water Services Development Plan | 100% | R 158 693 | R 14 373 | | | | | Reviewed & Adopt | | | |
| | 4. Review disaster management plan (linked to DME plan) | 100% | R 158 693 | R 14 373 | | | | | DMP linked to DM | | | |
| 12. Human Resource Development | 1. Review & report on Equity Plan | 4 | R 174 562 | R 15 810 | Reviewed & report | | | | | | Equity Report | |
| | 2. Review & report Workplace Skills Plan | 1 | R 47 608 | R 4 312 | | | | | | | | |
| | 3. Review and approve Organogram | 1 | R 47 608 | R 4 312 | | | | | Reviewed & approved | | | |
| | 4. % Implementation of Workplace Skills Plan | 100% | R 47 608 | R 4 312 | | | | | | | | |
| 13. Labour Relations | 1. Local Labour Forum meetings | 4 | R 238 039 | R 21 560 | | | | | Meeting & Report | | | |
| | 2. Disciplinary Cases Reported & Completed | 100% | R 79 346 | R 7 187 | As required | | | | | | | |
| 14. Health, Safety, & Environment | 1. No of Health & Safety Committee meetings | 4 | R 126 954 | R 11 498 | | | | | Meeting | | | |
| | 2. Bi-Monthly H & S reports | 6 | R 126 954 | R 11 498 | Report | | | | Report | | | |
| | 3. Prepare H & S equipment schedule | 1 | R 31 739 | R 2 875 | | | | | | | | |
| | 4. Safety equipment issued according to schedule | 100% | R 31 739 | R 2 875 | As per schedule | | | | | | | |
| 15. Public participation & good governance | 1. No of Ward Committees held (monthly) | 44 | R 158 693 | R 14 373 | 1 meeting per 4 wards | | 1 Meeting per 4 wards | | 1 meeting per 4 wards | | 1 Meeting per 4 wards | |
| | 2. No of IDP Rep meetings | 4 | R 31 739 | R 2 875 | | | | | IDP meeting | | | |
| | 3. No of Budget Consultation meetings | 6 | R 63 477 | R 5 749 | | | | | | | | |
| | 4. Other Public Consultation sessions | 6 | R 63 477 | R 5 749 | | | Public Consultat. | | | | Public Consultat. | |

| Month Ending | | Month Ending | | Month Ending | | Month Ending | | Month Ending | | Month Ending | | Month Ending | | | |
|--------------------------|--------|---------------------------------|--------|--------------------------|--------|--------------------------|--------|--------------------------------|--------|--------------------------|--------|--------------------------|--------|--------------------------------|--------|
| Nov-11 | | Dec-11 | | Jan-12 | | Feb-12 | | Mar-12 | | Apr-12 | | May-12 | | Jun-12 | |
| Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual |
| 1 Council meeting | | 1 Council meeting | | 1 Council meeting | | 1 Council meeting | | 1 Council meeting | | 1 Council meeting | | 1 Council meeting | | 1 Council meeting | |
| | | 1 Sp. Council meeting | | | | 1 Sp. Council meeting | | | | 1 Sp. Council meeting | | | | 1 Sp. Council meeting | |
| 1 coun comm meeting | | 1 coun comm meeting | | 1 coun comm meeting | | 1 coun comm meeting | | 1 coun comm meeting | | 1 coun comm meeting | | 1 coun comm meeting | | 1 coun comm meeting | |
| Int. Govern meetings | | | | | | Int. Govern meetings | | | | | | Int. Govern meetings | | | |
| | | 80% Forum Decis. Met | | | | | | Forum decisi meeting | | | | | | 20% Forum Decis. Met | |
| | | 4 Counc. Meet people | | | | | | 4 Coun meet the people | | | | | | 4 Counc. Meet people | |
| | | PMS report | | | | | | PMS report | | | | | | PMS report | |
| 2009/10 Annual Report | | | | | | | | | | | | | | | |
| | | Performance reports to Council | | | | | | Performance reports to Council | | | | | | Performance reports to Council | |
| | | Report on progr. Of IDP | | | | | | | | | | | | | |
| | | All pol. Reviewed and completed | | | | | | | | | | | | | |
| Report on cus tomer care | | Report on cus tomer care | | Report on cus tomer care | | Report on cus tomer care | | Report on cus tomer care | | Report on cus tomer care | | Report on cus tomer care | | Report on cus tomer care | |
| | | Pol. Review & report | | | | | | | | | | | | | |
| Monthly report | | Monthly report | | Monthly report | | Monthly report | | Monthly report | | Monthly report | | Monthly report | | Monthly report | |
| Monthly report | | Monthly report | | Monthly report | | Monthly report | | Monthly report | | Monthly report | | Monthly report | | Monthly report | |
| 2 X HOD Meetings | | 2 X HOD Meetings | | 2 X HOD Meetings | | 2 X HOD Meetings | | 2 X HOD Meetings | | 2 X HOD Meetings | | 2 X HOD Meetings | | 2 X HOD Meetings | |
| | | Audit Com Meeting | | | | | | Audit Com Meeting | | | | | | Audit Com Meeting | |
| | | Internal AR | | | | | | Internal AR | | | | | | Internal AR | |
| | | BM Reports | | | | BM Reports | | | | BM Reports | | | | BM Reports | |

| Month Ending Nov-08 | | Month Ending Dec-08 | | Month Ending Jan-09 | | Month Ending Feb-09 | | Month Ending Mar-09 | | Month Ending Apr-09 | | Month Ending May-09 | | Month Ending Jun-09 | |
|------------------------|--------|-------------------------|--------|------------------------|--------|------------------------|--------|------------------------|--------|------------------------|--------|------------------------|--------|------------------------|--------|
| Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual |
| Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | |
| Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | |
| Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | |
| Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | |
| | | Quarterly d/t report | | | | | | Quarterly d/t report | | | | | | Quarterly d/t report | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | Equity Report | | | | Reviewed & report | | | | | | Equity Report | |
| | | Work Skills Plan Report | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | Training Completed | | | | | | | | | | | | Training Completed | |
| | | Meeting & Report | | | | | | Meeting & Report | | | | | | Meeting & Report | |
| | | | | | | | | | | | | | | | |
| | | Meeting | | | | | | Meeting | | | | | | Meeting | |
| | | Report | | | | Report | | | | Report | | | | Report | |
| | | H&S Schedule | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| 1 meeting per 4 wards | | | | 1 meeting per 4 wards | | 1 Meeting per 4 wards | | 1 meeting per 4 wards | | 1 Meeting per 4 wards | | 1 meeting per 4 wards | | 1 Meeting per 4 wards | |
| | | IDP meeting | | | | IDP meeting | | | | IDP meeting | | | | | |
| | | | | 3 meetings on budget | | | | | | 3 meetings on budget | | | | | |
| | | Public Consultat. | | | | Public Consultat. | | | | Public Consultat. | | | | Public Consultat. | |

| RAAD: ALGEMENE UITGAWE | | | | |
|--|-----------|-------------|----------------------|--------------------|
| VOTE - 0001 | 5 772 787 | No of hours | Total hours per year | Breakdown per Rand |
| Government Grants and Subsidies | | | Expenses | Income |
| Equitable Share | | | | 507 420 |
| Sport development | | | | - |
| SETA Funds and Unknown Receipts | | | | 67 500 |
| Remuneration of councillors | | | 1 902 007 | |
| Employee related costs and Other Materials | | | 563 500 | |
| General expenses and Grants and Subsidies | | | 3 882 200 | |
| | | | 6 347 707 | 574 920 |

| Priority of targets/vote indicators | Percentage | Amounts Splited Expenditure | Amounts Splited Revenue |
|-------------------------------------|-------------|-----------------------------|-------------------------|
| 1 | 3.00% | R 190 431 | R 17 248 |
| 2 | 3.00% | R 190 431 | R 17 248 |
| 3 | 4.00% | R 253 908 | R 22 997 |
| 4 | 13.00% | R 825 202 | R 74 740 |
| 5 | 2.00% | R 126 954 | R 11 498 |
| 6 | 13.00% | R 825 202 | R 74 740 |
| 7 | 2.00% | R 126 954 | R 11 498 |
| 8 | 10.00% | R 634 771 | R 57 492 |
| 9 | 10.00% | R 634 771 | R 57 492 |
| 10 | 10.00% | R 634 771 | R 57 492 |
| 11 | 10.00% | R 634 771 | R 57 492 |
| 12 | 5.00% | R 317 385 | R 28 746 |
| 13 | 5.00% | R 317 385 | R 28 746 |
| 14 | 5.00% | R 317 385 | R 28 746 |
| 15 | 5.00% | R 317 385 | R 28 746 |
| | 100% | R 6 347 707 | R 574 920 |

| Vote/Indicator | Unit of measurement | Annual Target | Annual Expenses | Annual Revenue | Month Ending | | Month Ending | | Month Ending | | Month Ending | |
|--|---|---------------|-----------------|----------------|---|------------------------------|---|--------|---|--------|---|--------|
| | | | | | Jul-11 | | Aug-11 | | Sep-11 | | Oct-11 | |
| | | | | | Prog | Actual | Prog | Actual | Prog | Actual | Prog | Actual |
| 1. Ensure accurate and timely reporting and planning | 1. Monthly budget control, reconciliation of general ledger accounts and report accordingly | 12 | R 504 905 | R 2 419 221 | | | | | | | | |
| | 2. Submission of financial statistics to Sector Departments and financial institutions (DPLG, ABSA and Pwley ka Sena) | 12 | R 504 905 | R 2 419 221 | Monthly report | | Monthly report | | Monthly report | | Monthly report | |
| | 3. MFMA quarterly reports to Council, National Treasury and Provincial Treasury (MSIG, LTC, ME, MFMA, BBI) | 4 | R 156 695 | R 750 793 | Monthly report | | Monthly report | | Quarterly report submitted | | Monthly report | |
| | 4. MFMA Section 11(4), 66 & 71 Reports (AC, AD, CAA, CFA, OSA) - FMG Monthly Reporting Loans and Investment Register Compilation - Monthly Reporting | 12 | R 504 905 | R 2 419 221 | Report submitted | | Report submitted | | Report submitted | | Report submitted | |
| | 5. Timely submission of Mid-year report(S72) to Accounting Officer for revision & non-financial inputs. Accounting Officer to submit to Council. National and Provincial Treasury as per MFMA requirement | 1 | R 34 821 | R 166 843 | | | | | | | | |
| | 6. SDBIP developed - Deadline 31 March & 31 May Yearly - Quarterly Reporting | 1 | R 34 821 | R 166 843 | | | | | | | | |
| 2. To develop a compliant budget and financial statements in GAMAP/GRAP format | 1. Timely preparation and submission of Annual Financial Statements to Auditor General in newly accepted GAMAP/GRAP format | 1 | R 319 193 | R 1 529 393 | | | AFS submitted to AG | | | | | |
| | 2. Completion and preparation of Audit Working Paper File for External Auditors | 1 | R 319 193 | R 1 529 393 | Start Compiling | | Submit AWPF | | | | | |
| | 3. Preparation and development of draft & approved budget | 2 | R 174 105 | R 834 214 | | | Submit Budget & IDP Key Deadlines to Council | | Draft Budget WIP | | Draft Budget WIP | |
| | 3. Timely approval of annual budget (final) as per required timeframe of the MFMA | 1 | R 174 105 | R 834 214 | | | | | | | | |
| 3. Ensure effective capacity development and support in the financial unit | 1. Approval of service level agreement and framework with specific time frames for financial management support and capacity building | 80% | R 290 175 | R 1 390 357 | | Approved Service L Agreement | | | | | | |
| | 2. Performance reviews conducted with Financial Personnel - Middle Management | 4 | R 290 175 | R 1 390 357 | | | | | Performance Report | | | |
| 4. Establish and maintain financial systems and policies | 1. Implement effective systems of revenue collection and safekeeping of data as per MFMA requirement | 12 | R 304 684 | R 1 459 875 | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | |
| | 2. Ensure 100% collection and receipt of grant funding as per DoRA allocations | 12 | R 304 684 | R 1 459 875 | Monthly | | Monthly | | Monthly | | Monthly | |
| | 3. Annual review and implementation of approved credit control and debt collection policy | 1 | R 104 463 | R 500 529 | Review Policy | | | | | | | |
| | 4. Develop & implement a Property Rates policy | 1 | R 104 463 | R 500 529 | Policy to be approved by Council 30 July 2010 | | | | | | | |
| | 5. Timely payment of creditors based on the financial resources of the municipality | 12 | R 304 684 | R 1 459 875 | Play Creditor within 30days | | Play Creditor within 30days | | Play Creditor within 30days | | Play Creditor within 30days | |
| | 6. Preparation and implement a valuation role | 1 | R 104 463 | R 500 529 | Implemented June 2010 - On going | | On going | | On going | | On going | |
| | 7. Ensure improvement in internal control weaknesses identified-Internal and External Audit including areas of audit queries from both the AG and Shared Services-Int Audit | 12 | R 304 684 | R 1 459 875 | Monthly | | Monthly | | Monthly | | Monthly | |
| | 8. Annual review and development of other applicable revenue policies as required by the MFMA/and or other related policies | 100% | R 104 463 | R 500 529 | | | | | | | | |
| | 9. Ensure recovery of consumer and sundry debt that has not yet been handed over to the Collecting Agency (Service Provider) | 50% | R 104 463 | R 500 529 | Debts Recovered | | Debts Recovered | | Debts Recovered | | Debts Recovered | |
| 5. To ensure compliance with the MFMA and control over financial activities | 1. Implement an effective system of expenditure control in compliance with MFMA requirements | 12 | R 243 747 | R 1 167 900 | Monthly Report | | Monthly Report | | Monthly Report | | Monthly Report | |
| | 2. Ensure implementation of the supply chain management regulations and approved policy with the assistance of all staff (Lower, Middle & Senior Managers) Monthly | 1 | R 243 747 | R 1 167 900 | Pol. & Reg SCM Monthly Report | | Pol. & Reg SCM Monthly Report | | Pol. & Reg SCM Monthly Report | | Pol. & Reg SCM Monthly Report | |
| | 3. Apply an effective cash flow and investment management system as per approved policy requirements and reconciliations | 1 | R 243 747 | R 1 167 900 | Cash/Invest Mng System Pol. & Recon's Monthly | | Cash/Invest Mng System Pol. & Recon's Monthly | | Cash/Invest Mng System Pol. & Recon's Monthly | | Cash/Invest Mng System Pol. & Recon's Monthly | |
| | 4. Establish an effective store and inventory system. Ask for proposals if the need arises and if value for money assertion is addressed. | 1 | R 243 747 | R 1 167 900 | | | | | Established | | | |
| | 5. Annual review and development of applicable expenditure policies as required by the MFMA | 1 | R 34 821 | R 166 843 | | | | | | | | |
| | 6. Implement an effective system of asset and risk management in compliance with the MFMA (Asset Counts Monthly) | 1 | R 243 747 | R 1 167 900 | | | | | Established | | | |
| | 7. Supervision over finance staff | 12 | R 243 747 | R 1 167 900 | Daily | | Daily | | Daily | | Daily | |
| 6. To effectively support internal political interfaces | 8. Ensure 100% maintenance and security in respect of the general ledger accounting system (Service Provider) | 12 | R 243 747 | R 1 167 900 | Daily | | Daily | | Daily | | Daily | |
| | 1. Council committee meetings | 12 | R 232 140 | R 1 112 286 | 1 coun comm meeting | | 1 coun comm meeting | | 1 coun comm meeting | | 1 coun comm meeting | |
| | 2. Scheduled Council meetings with full preparation | 12 | R 232 140 | R 1 112 286 | 1 Council meeting | | 1 Council meeting | | 1 Council meeting | | 1 Council meeting | |
| 7. To effectively support external political interfaces | 3. Special Council meetings | 6 | R 116 070 | R 556 143 | | | 1 Sp. Counc. | | | | 1 Sp. Counc. | |
| | 1. Council meets the people | 16 | R 232 140 | R 1 112 286 | | | | | 4 Coun meet the people | | | |
| 8. To ensure Performance Management and Reporting | 1. Completion of 2007/08 and 2009/2010 Annual Reports | 1 | R 290 175 | R 1 390 357 | | | 2007/2008 Annual Report Approved by Council | | | | | |
| | 2. Number of Management Performance Reports submitted to Municipal Manager | 4 | R 290 175 | R 1 390 357 | | | | | Performance reports to MM | | | |
| 9. To ensure proper Leave Planning within Department | 1. Development and maintenance of Leave register to avoid leave bottle necks | 1 | R 232 140 | R 1 112 286 | | | | | Established | | | |
| 10. To ensure punctuality of staff knocking in and out | 1. Development and maintenance of proper attendance registers of staff | 1 | R 11 607 | R 55 614 | Monthly | | Monthly | | Monthly | | Monthly | |
| | 2. Attendance registers to be checked and verified by direct supervisor | 18 | R 52 232 | R 250 264 | Monthly | | Monthly | | Monthly | | Monthly | |
| | 3. Attendance registers to be approved by the Chief Financial Officer | 18 | R 52 232 | R 250 264 | Monthly | | Monthly | | Monthly | | Monthly | |
| 11. To ensure fair presentation of the annual financial statements by improving on the external audit opinions | 1. Improve on the previous year's audit opinion (2008/09 financial year) received from the A.G. | 65% | R 870 525 | R 4 171 071 | | | | | | | | |
| | 2. Development of an Audit Outcome Recovery Plan in relation to the audit qualifications identified in the external audit report received from AG with the assistance of Lower, Middle and Senior Management Staff. | 1 | R 290 175 | R 1 390 357 | | | | | | | | |
| 12. To ensure effective communication with staff members | 1. HOD's Meetings | 24 | R 348 210 | R 1 668 428 | 2 X HOD Meetings | | 2 X HOD Meetings | | 2 X HOD Meetings | | 2 X HOD Meetings | |
| | 2. Finance staff - Middle Management Meetings | 24 | R 348 210 | R 1 668 428 | 2 X MM Meetings | | 2 X MM Meetings | | 2 X MM Meetings | | 2 X MM Meetings | |
| | 3. Staff meetings in various towns, Prieska, Marydale and Niekirkhoop | 12 | R 174 105 | R 834 214 | 1 X Staff Meeting | | 1 X Staff Meeting | | 1 X Staff Meeting | | 1 X Staff Meeting | |
| 13. To ensure proper Customer Care and improvement in service rendering by finance staff | 1. Adherence and implementation of Customer Care Policy | 75% | R 348 210 | R 1 668 428 | | | | | Established | | Approved | |
| | 2. Adherence to Batho Pele Principles by all staff | 75% | R 348 210 | R 1 668 428 | Monthly | | Monthly | | Monthly | | Monthly | |
| | 3. Strategic Review Session with all Finance Staff | 12 | R 174 105 | R 834 214 | Monthly | | Monthly | | Monthly | | Monthly | |

| FINANCE AND ADMIN | | | | |
|-------------------|---------|-------------|----------------------|--------------------|
| VOTE - 0010 | -86 252 | No of hours | Total hours per year | Breakdown per Rand |

Administrasie Stadsekretaris Departement

| | Expenses | Income |
|-------------------------------|----------|--------|
| Other Income | | 86 252 |
| Employee related costs | - | |
| Employee social contributions | - | |
| Repairs and maintenance | - | |
| Interest paid | - | |
| General expenses | - | |
| | | 86 252 |

| FINANCE AND ADMIN | | | | |
|-------------------|------------|-------------|----------------------|--------------------|
| VOTE - 0020 | -5 445 091 | No of hours | Total hours per year | Breakdown per Rand |

Administrasie Tesourie Departement

| | Expenses | Income |
|---|------------------|-------------------|
| Penalties and collection charges | | 6 000 |
| Interest on external investments/interest earned | | 115 000 |
| Interest on arrears - debtors | | 1 500 000 |
| Fines - Boetes op Hondebelasting | | 1 000 |
| Government Grants and Subsidies: | | 11 542 700 |
| Equitable share | | 9 302 700 |
| MSIG | | 790 000 |
| SETA Allocation | | - |
| FMG | | 1 450 000 |
| Other Income: | | 1 719 391 |
| Other revenue received | | 1 664 440 |
| Valuation certificates | | 19 101 |
| Cash surplus | | 500 |
| Research levy | | 350 |
| Administration fees | | 35 000 |
| Bad debt recoverable | | - |
| Employee related costs | 4 054 000 | |
| Employee social contributions | 620 000 | |
| Depreciation and Collection costs | 150 000 | |
| Repairs and maintenance | 50 000 | |
| Interest paid - Bank overdraft and Transfers and Grants | 2 275 000 | |
| General expenses | 2 290 000 | |
| | 9 439 000 | 14 884 091 |

| FINANCE AND ADMIN | | | | |
|-------------------|---------|-------------|----------------------|--------------------|
| VOTE - 0012 | -75 000 | No of hours | Total hours per year | Breakdown per Rand |

Behuising Personeelskema en Vote 4130

| | Expenses | Income |
|--|----------|--------|
| Rental, facilities and equipment - Lease charges/Housing Leases (0024) | | 75 000 |
| Repairs and maintenance | - | |
| General expenses: | | |
| Administration costs | - | |
| Taxes | - | |
| Insurance | - | |
| | | 75 000 |

| PUBLIC SAFETY | | | | |
|---------------|---|-------------|----------------------|--------------------|
| VOTE - 0250 | - | No of hours | Total hours per year | Breakdown per Rand |

Lisensies en Verkeer

Fines - Court Fees and Traffic Violations
Licences and Permits
Income - Agency Services

Employee related costs
Employee social contributions
Repairs and Maintenance
Interest paid
General expenses

| Expenses | Income |
|----------|--------|
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |

| COMMUNITY AND SOCIAL SERVICES | | | | |
|-------------------------------|---|-------------|----------------------|--------------------|
| VOTE - 1150 | - | No of hours | Total hours per year | Breakdown per Rand |

Biblioteke

Grants and Subsidies:
Library development
Library other

Employee related costs
Employee social contributions
Repairs and Maintenance
General expenses

| Expenses | Income |
|----------|--------|
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |

OVERALL TOTALS - INCOME

55 614 278

OVERALL TOTALS - EXPENDITURE

11 607 000

| Priority of targets/vote indicators | Percentage | Amounts Spilted Expenditure | Amounts Spilted Revenue |
|-------------------------------------|----------------|-----------------------------|-------------------------|
| 1 | 15.00% | R 1 741 050 | R 8 342 142 |
| 2 | 10.00% | R 1 160 700 | R 5 561 428 |
| 3 | 5.00% | R 580 350 | R 2 780 714 |
| 4 | 15.00% | R 1 741 050 | R 8 342 142 |
| 5 | 15.00% | R 1 741 050 | R 8 342 142 |
| 6 | 5.00% | R 580 350 | R 2 780 714 |
| 7 | 2.00% | R 232 140 | R 1 112 286 |
| 8 | 5.00% | R 580 350 | R 2 780 714 |
| 9 | 2.00% | R 232 140 | R 1 112 286 |
| 10 | 1.00% | R 116 070 | R 556 143 |
| 11 | 10.00% | R 1 160 700 | R 5 561 428 |
| 12 | 7.50% | R 870 525 | R 4 171 071 |
| 13 | 7.50% | R 870 525 | R 4 171 071 |
| | 100.00% | R 11 607 000 | R 55 614 278 |

| FINANCE AND ADMIN | | | | |
|-------------------|------------|-------------|----------------------|--------------------|
| VOTE - 0022 | -3 532 000 | No of hours | Total hours per year | Breakdown per Rand |

Eiendomsbelasting

Property rates (Including Government Grant and Subsidies (State Property Rates))

General expenses

| Expenses | Income |
|------------------|------------------|
| | 5 700 000 |
| | - |
| 2 168 000 | - |
| 2 168 000 | 5 700 000 |

| FINANCE AND ADMIN | | | | |
|-------------------|----------|-------------|----------------------|--------------------|
| VOTE - 0023 | -222 000 | No of hours | Total hours per year | Breakdown per Rand |

Meent

Rental, facilities and equipment - lease charges

Other income

Repairs and maintenance

General expenses

| Expenses | Income |
|----------|----------------|
| | 220 000 |
| | 2 000 |
| | |
| - | |
| - | |
| - | |
| - | 222 000 |

| FINANCE AND ADMIN | | | | |
|-------------------|----------|-------------|----------------------|--------------------|
| VOTE - 0060 | -500 000 | No of hours | Total hours per year | Breakdown per Rand |

Munisipale Geboue en Kantore

Rental, facilities and equipment - Lease charges and Sale of Municipal Assets

Repairs and maintenance

General expenses:

Administration costs

Electricity

Licensing

Sanitation and Sewerage

Insurance

Water

Radio license

| Expenses | Income |
|----------|----------------|
| | 500 000 |
| - | |
| - | |
| - | |
| - | |
| - | |
| - | |
| - | |
| - | |
| - | |
| - | |
| - | |
| - | |
| - | |
| - | 500 000 |

| TECHNICAL DEPARTMENT | | | | |
|--------------------------------------|---------|-------------|----------------------|--------------------|
| VOTE - 0115 | -30 000 | No of hours | Total hours per year | Breakdown per Rand |
| Begraafplaas | | | | |
| Other income and lease charges other | | Expenses | Income | |
| | | | 30 000 | |
| Repairs and maintenance | | - | | |
| General expenses | | - | | |
| | | - | 30 000 | |

| TECHNICAL DEPARTMENT | | | | |
|-------------------------|---|-------------|----------------------|--------------------|
| VOTE - 0150 | - | No of hours | Total hours per year | Breakdown per Rand |
| Brandweer | | | | |
| Other income | | Expenses | Income | |
| | | | - | |
| Repairs and maintenance | | - | | |
| General expenses | | - | | |
| | | - | - | |

| TECHNICAL DEPARTMENT | | | | |
|-------------------------|---|-------------|----------------------|--------------------|
| VOTE - 0165 | - | No of hours | Total hours per year | Breakdown per Rand |
| Noodrampbestuur | | | Expenses | Income |
| Other income | | | | - |
| Repairs and maintenance | | | - | |
| General expenses | | | - | |
| | | | - | |

| TECHNICAL DEPARTMENT | | | | |
|--|---|-------------|----------------------|--------------------|
| VOTE - 0140 | - | No of hours | Total hours per year | Breakdown per Rand |
| Kampeerterreine | | | Expenses | Income |
| Rental, facilities and equipment | | | | - |
| Repairs and maintenance and employee related costs | | | - | |
| General expenses | | | - | |
| | | | - | |

| TECHNICAL DEPARTMENT | | | | |
|--|---------|-------------|----------------------|--------------------|
| VOTE - 0200 | -70 000 | No of hours | Total hours per year | Breakdown per Rand |
| Openbare Werke | | | Expenses | Income |
| Rental, facilities and equipment | | | | 60 000 |
| Other Income & Government Grants and Subsidies | | | | 10 000 |
| Employee related costs | | | - | |
| Employee social contributions | | | - | |
| Repairs and maintenance | | | - | |
| Interest paid | | | - | |
| General expenses | | | - | |
| | | | - | 70 000 |

| TECHNICAL DEPARTMENT | | | | |
|--------------------------------------|---|-------------|----------------------|--------------------|
| VOTE - 0141 | - | No of hours | Total hours per year | Breakdown per Rand |
| Parke en Ontspanningsterreine | | | Expenses | Income |
| Other Income | | | | - |
| Employee related costs | | | - | |
| Employee social contributions | | | - | |
| Repairs and maintenance | | | - | |
| Interest paid | | | - | |
| General expenses | | | - | |
| | | | - | |

| TECHNICAL DEPARTMENT | | | | |
|---|------------|-------------|----------------------|--------------------|
| VOTE - 0390 | -2 998 120 | No of hours | Total hours per year | Breakdown per Rand |
| Reinigingsdienste | | | Expenses | Income |
| Service charges | | | | 1 600 000 |
| Government Grants and Subsidies - Equitable Share | | | | 1 353 120 |
| Other Income - Gardenrefuse and Garbage | | | | 45 000 |
| Employee related costs | | | - | |
| Employee social contributions | | | - | |
| Bad debt - Provision for bad debt | | | - | |
| Repairs and maintenance | | | - | |
| Grants and Subsidies - Free basic services | | | - | |
| General expenses | | | - | |
| | | | - | 2 998 120 |

| TECHNICAL DEPARTMENT | | | | |
|---|------------|-------------|----------------------|--------------------|
| VOTE - 0360 | -7 318 820 | No of hours | Total hours per year | Breakdown per Rand |
| Riool | | | Expenses | Income |
| Service charges | | | | 5 120 000 |
| Government Grants and Subsidies - Equitable Share | | | | 2 198 820 |
| Other Income | | | | - |
| Employee related costs | | | - | |
| Employee social contributions | | | - | |
| Bad debt - Provision for bad debt | | | - | |
| Repairs and maintenance | | | - | |
| Grants and Subsidies - Free basic services | | | - | |
| General expenses | | | - | |
| | | | - | 7 318 820 |

| TECHNICAL DEPARTMENT | | | | |
|-------------------------|---|-------------|----------------------|--------------------|
| VOTE - 0400 | - | No of hours | Total hours per year | Breakdown per Rand |
| Vliegveld | | | Expenses | Income |
| Other Income | | | | - |
| Repairs and maintenance | | | - | |
| General expenses | | | - | |
| | | | - | - |

| TECHNICAL DEPARTMENT | | | | |
|---|-------------|-------------|----------------------|--------------------|
| VOTE - 0300 | -14 782 785 | No of hours | Total hours per year | Breakdown per Rand |
| Elektrisiteitsdiens | | | Expenses | Income |
| Service charges | | | | 13 194 525 |
| Government Grants and Subsidies - Equitable Share | | | | 1 522 260 |
| Other Income | | | | 66 000 |
| Employee related costs | | | - | |
| Employee social contributions | | | - | |
| Bad debt - Provision for bad debt | | | - | |
| Repairs and maintenance | | | - | |
| Interest paid | | | - | |
| Bulk purchases | | | - | |
| Grants and Subsidies - Free basic services | | | - | |
| General expenses | | | - | |
| | | | - | 14 782 785 |

| TECHNICAL DEPARTMENT | | | | |
|---|------------|-------------|----------------------|--------------------|
| VOTE - 0340 | -8 947 210 | No of hours | Total hours per year | Breakdown per Rand |
| Waterdiens | | | Expenses | Income |
| Service charges | | | | 6 892 530 |
| Government Grants and Subsidies - Equitable Share | | | | 2 029 680 |
| Other Income - Charges for in/re-installation | | | | 25 000 |
| Employee related costs | | | - | |
| Employee social contributions | | | - | |
| Bad debt - Provision for bad debt | | | - | |
| Repairs and maintenance | | | - | |
| Interest paid | | | - | |
| Bulk purchases | | | - | |
| Grants and Subsidies - Free basic services | | | - | |
| General expenses | | | - | |
| | | | - | 8 947 210 |

| Month Ending | Month Ending | | Month Ending | | Month Ending | | Month Ending | | Month Ending | | Month Ending | | Month Ending | |
|--------------|--------------|------------|--------------|------------|--------------|------------|--------------|------------|--------------|------------|--------------|------------|--------------|------------|
| Nov-11 | Dec-11 | | Jan-12 | | Feb-12 | | Mar-12 | | Apr-12 | | May-12 | | Jun-12 | |
| Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Actual |
| 2 941.67 | 2 941.67 | 2 941.67 | 2 941.67 | 2 941.67 | 2 941.67 | 2 941.67 | 2 941.67 | 2 941.67 | 2 941.67 | 2 941.67 | 2 941.67 | 2 941.67 | 2 941.67 | 2 941.67 |
| 1 902.92 | 1 902.92 | 1 902.92 | 1 902.92 | 1 902.92 | 1 902.92 | 1 902.92 | 1 902.92 | 1 902.92 | 1 902.92 | 1 902.92 | 1 902.92 | 1 902.92 | 1 902.92 | 1 902.92 |
| 6 668.67 | 6 668.67 | 6 668.67 | 6 668.67 | 6 668.67 | 6 668.67 | 6 668.67 | 6 668.67 | 6 668.67 | 6 668.67 | 6 668.67 | 6 668.67 | 6 668.67 | 6 668.67 | 6 668.67 |
| 102 828.00 | 102 828.00 | 102 828.00 | 102 828.00 | 102 828.00 | 102 828.00 | 102 828.00 | 102 828.00 | 102 828.00 | 102 828.00 | 102 828.00 | 102 828.00 | 102 828.00 | 102 828.00 | 102 828.00 |
| 461 888.67 | 461 888.67 | 461 888.67 | 461 888.67 | 461 888.67 | 461 888.67 | 461 888.67 | 461 888.67 | 461 888.67 | 461 888.67 | 461 888.67 | 461 888.67 | 461 888.67 | 461 888.67 | 461 888.67 |
| 329 186.83 | 329 186.83 | 329 186.83 | 329 186.83 | 329 186.83 | 329 186.83 | 329 186.83 | 329 186.83 | 329 186.83 | 329 186.83 | 329 186.83 | 329 186.83 | 329 186.83 | 329 186.83 | 329 186.83 |
| 248 940.67 | 248 940.67 | 248 940.67 | 248 940.67 | 248 940.67 | 248 940.67 | 248 940.67 | 248 940.67 | 248 940.67 | 248 940.67 | 248 940.67 | 248 940.67 | 248 940.67 | 248 940.67 | 248 940.67 |
| 4 677.17 | 4 677.17 | 4 677.17 | 4 677.17 | 4 677.17 | 4 677.17 | 4 677.17 | 4 677.17 | 4 677.17 | 4 677.17 | 4 677.17 | 4 677.17 | 4 677.17 | 4 677.17 | 4 677.17 |
| 668 178.67 | 668 178.67 | 668 178.67 | 668 178.67 | 668 178.67 | 668 178.67 | 668 178.67 | 668 178.67 | 668 178.67 | 668 178.67 | 668 178.67 | 668 178.67 | 668 178.67 | 668 178.67 | 668 178.67 |
| 399 576.50 | 399 576.50 | 399 576.50 | 399 576.50 | 399 576.50 | 399 576.50 | 399 576.50 | 399 576.50 | 399 576.50 | 399 576.50 | 399 576.50 | 399 576.50 | 399 576.50 | 399 576.50 | 399 576.50 |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
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| | | | | | | | | | | | | | | |
| 380 000 | 380 000 | 380 000 | 380 000 | 380 000 | 380 000 | 380 000 | 380 000 | 380 000 | 380 000 | 380 000 | 380 000 | 380 000 | 380 000 | 380 000 |
| 216 167 | 216 167 | 216 167 | 216 167 | 216 167 | 216 167 | 216 167 | 216 167 | 216 167 | 216 167 | 216 167 | 216 167 | 216 167 | 216 167 | 216 167 |
| 72500 | 72500 | 72500 | 72500 | 72500 | 72500 | 72500 | 72500 | 72500 | 72500 | 72500 | 72500 | 72500 | 72500 | 72500 |
| Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska |
| Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska |
| 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 |
| 3668 | 3668 | 3668 | 3668 | 3668 | 3668 | 3668 | 3668 | 3668 | 3668 | 3668 | 3668 | 3668 | 3668 | 3668 |
| Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska | Prieska |
| 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 | 2211 |
| 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| 33000hect | 33000hect | 33000hect | 33000hect | 33000hect | 33000hect | 33000hect | 33000hect | 33000hect | 33000hect | 33000hect | 33000hect | 33000hect | 33000hect | 33000hect |
| 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 3 towns | 3 towns | 3 towns | 3 towns | 3 towns | 3 towns | 3 towns | 3 towns | 3 towns | 3 towns | 3 towns | 3 towns | 3 towns | 3 towns | 3 towns |
| 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |

| TECHNICAL DEPARTMENT | | | | |
|-------------------------|-------|-------------|----------------------|--------------------|
| VOTE - 015 | 3 000 | No of hours | Total hours per year | Breakdown per Rand |
| Beoordelings | | | | Expenses |
| Other income | | | | Income |
| Repairs and maintenance | | | | 1 000 |
| General expenses | | | | 2 000 |
| | | | | 3 000 |

| TECHNICAL DEPARTMENT | | | | |
|-------------------------|-------|-------------|----------------------|--------------------|
| VOTE - 015D | 6 000 | No of hours | Total hours per year | Breakdown per Rand |
| Brandweer | | | | Expenses |
| Other income | | | | Income |
| Repairs and maintenance | | | | 5 000 |
| General expenses | | | | 1 000 |
| | | | | 6 000 |

| TECHNICAL DEPARTMENT | | | | |
|-------------------------|--------|-------------|----------------------|--------------------|
| VOTE - 016B | 20 000 | No of hours | Total hours per year | Breakdown per Rand |
| Voordampbestuur | | | | Expenses |
| Other income | | | | Income |
| Repairs and maintenance | | | | 20 000 |
| General expenses | | | | - |
| | | | | 20 000 |

| TECHNICAL DEPARTMENT | | | | |
|---|--------|-------------|----------------------|--------------------|
| VOTE - 014D | 38 400 | No of hours | Total hours per year | Breakdown per Rand |
| Kampsterdienste | | | | Expenses |
| Rental, facilities and equipment | | | | Income |
| Repairs and maintenance | | | | 1 000 |
| General expenses and Employee Related Costs | | | | 37 400 |
| | | | | 38 400 |

| TECHNICAL DEPARTMENT | | | | |
|----------------------------------|-----------|-------------|----------------------|--------------------|
| VOTE - 020D | 6 992 189 | No of hours | Total hours per year | Breakdown per Rand |
| Ocebara Werke | | | | Expenses |
| Rental, facilities and equipment | | | | Income |
| Other income | | | | - |
| Employee related costs | | | | 4 202 458 |
| Employee social contributions | | | | 685 000 |
| Repairs and maintenance | | | | 950 000 |
| Interest paid | | | | 174 730 |
| General expenses | | | | 980 000 |
| | | | | 6 992 189 |

| TECHNICAL DEPARTMENT | | | | |
|-------------------------------|-----------|-------------|----------------------|--------------------|
| VOTE - 014I | 1 256 575 | No of hours | Total hours per year | Breakdown per Rand |
| Parks en Ontspanningsterreine | | | | Expenses |
| Other income | | | | Income |
| Employee related costs | | | | 993 975 |
| Employee social contributions | | | | 190 000 |
| Repairs and maintenance | | | | 21 000 |
| Interest paid | | | | - |
| General expenses | | | | 51 600 |
| | | | | 1 256 575 |

| TECHNICAL DEPARTMENT | | | | |
|---|-----------|-------------|----------------------|--------------------|
| VOTE - 039D | 3 778 000 | No of hours | Total hours per year | Breakdown per Rand |
| Reinigingsdienste | | | | Expenses |
| Service charges | | | | Income |
| Government Grants and Subsidies - Equitable Share | | | | - |
| Other Income - Gardeners and Garbage | | | | - |
| Employee related costs | | | | 1 938 000 |
| Employee social contributions | | | | 253 000 |
| Bad debt - Provision for bad debt & Interest Paid | | | | 200 000 |
| Repairs and maintenance | | | | 360 000 |
| Grants and Subsidies - Free basic services | | | | 1 000 000 |
| General expenses | | | | 27 000 |
| | | | | 3 778 000 |

| Month Ending Nov-08 | | Month Ending Dec-08 | | Month Ending Jan-09 | | Month Ending Feb-09 | | Month Ending Mar-09 | | Month Ending Apr-09 | | Month Ending May-09 | | Month Ending Jun-09 | |
|---------------------|--------|---------------------|--------|---------------------|--------|---------------------|--------|---------------------|--------|---------------------|--------|---------------------|--------|---------------------|--------|
| Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual | Proj | Actual |
| 3 towns | | 3 towns | | 3 towns | | 3 towns | | 3 towns | | 3 towns | | 3 towns | | 3 towns | |
| 2211 | | 2211 | | 2211 | | 2211 | | 2211 | | 2211 | | 2211 | | 2211 | |
| 3 towns | | 3 towns | | 3 towns | | 3 towns | | 3 towns | | 3 towns | | 3 towns | | 3 towns | |
| 2211 | | 2211 | | 2211 | | 2211 | | 2211 | | 2211 | | 2211 | | 2211 | |
| 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 88 km | 88 km | 88 km | 88 km | 88 km | 88 km | 88 km | 88 km | 88 km | 88 km | 88 km | 88 km | 88 km | 88 km | 88 km | 88 km |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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| TECHNICAL DEPARTMENT | | | |
|---|-----------|----------------------|--------------------|
| VOTE - 0360 | 5 925 000 | No of hours | Breakdown per Rand |
| | | Total hours per year | |
| | | Breakdown per Rand | |
| | | Expenses | Income |
| Road | | | |
| Service charges | | - | - |
| Government Grants and Subsidies - Equitable Share | | - | - |
| Other Income | | - | - |
| Employee related costs | | 2 394 000 | |
| Employee social contributions | | 337 000 | |
| Bad debt - Provision for bad debt | | 200 000 | |
| Repairs and maintenance | | 420 000 | |
| Grants and Subsidies - Free basic services | | 2 500 000 | |
| General expenses | | 74 000 | |
| | | 5 925 000 | - |

| TECHNICAL DEPARTMENT | | | |
|-------------------------|--------|----------------------|--------------------|
| VOTE - 0400 | 10 000 | No of hours | Breakdown per Rand |
| | | Total hours per year | |
| | | Breakdown per Rand | |
| | | Expenses | Income |
| Vleisveld | | | |
| Other Income | | - | - |
| Repairs and maintenance | | 10 000 | |
| General expenses | | - | |
| | | 10 000 | - |

| TECHNICAL DEPARTMENT | | | |
|---|------------|----------------------|--------------------|
| VOTE - 0300 | 12 900 412 | No of hours | Breakdown per Rand |
| | | Total hours per year | |
| | | Breakdown per Rand | |
| | | Expenses | Income |
| Elektrisiteitsdiens | | | |
| Service charges | | - | - |
| Government Grants and Subsidies - Equitable Share | | - | - |
| Other Income | | - | - |
| Employee related costs | | 1 122 500 | |
| Employee social contributions | | 172 000 | |
| Bad debt - Provision for bad debt | | 200 000 | |
| Repairs and maintenance | | 315 000 | |
| Interest paid | | 42 904 | |
| Bulk purchases | | 10 223 008 | |
| Grants and Subsidies - Free basic services | | 800 000 | |
| General expenses | | 25 000 | |
| | | 12 900 412 | - |

| TECHNICAL DEPARTMENT | | | |
|-------------------------|--------|----------------------|--------------------|
| VOTE - 0190 | 10 000 | No of hours | Breakdown per Rand |
| | | Total hours per year | |
| | | Breakdown per Rand | |
| | | Expenses | Income |
| Gesondheid | | | |
| Other Income | | - | - |
| Repairs and maintenance | | - | |
| General expenses | | 10 000 | |
| | | 10 000 | - |

Totals 39 885 876 16 735 741

| TECHNICAL DEPARTMENT | | | |
|---|-----------|----------------------|--------------------|
| VOTE - 0340 | 5 713 100 | No of hours | Breakdown per Rand |
| | | Total hours per year | |
| | | Breakdown per Rand | |
| | | Expenses | Income |
| Wastediens | | | |
| Service charges | | - | - |
| Transfers recognised - Capital (DWAF) | | 3 233 200 | |
| Other Income - Charges for in-re-installation | | - | |
| Employee related costs | | 2 036 700 | |
| Employee social contributions | | 320 000 | |
| Bad debt - Provision for bad debt | | 200 000 | |
| Repairs and maintenance | | 620 000 | |
| DWAF - Funds Expenditure | | 2 940 000 | |
| Bulk purchases | | 650 000 | |
| Grants and Subsidies - Free basic services | | 1 500 000 | |
| General expenses | | 479 600 | |
| | | 8 846 300 | 3 233 200 |

| TECHNICAL DEPARTMENT | | | |
|--|------------|----------------------|--------------------|
| VOTE - CAPITAL | -1 876 441 | No of hours | Breakdown per Rand |
| | | Total hours per year | |
| | | Breakdown per Rand | |
| | | Expenses | Income |
| Capital funding by source | | | |
| National Government - Amounts allocated for the year (MIG) | | 10 246 000 | |
| Other Revenue - Capital | | 1 876 541 | |
| Capital expenditure by Vote and Other Capital | | | |
| Planning and Development | | 10 246 100 | |
| Waste Water (Refuse Site) | | - | |
| Water reticulation | | - | |
| | | 10 246 100 | 12 122 541 |

| TECHNICAL DEPARTMENT | | | |
|----------------------|---|----------------------|--------------------|
| VOTE - EPWP | - | No of hours | Breakdown per Rand |
| | | Total hours per year | |
| | | Breakdown per Rand | |
| | | Expenses | Income |
| EPWP | | | |
| EPWP | | 1 390 000 | 1 390 000 |
| | | 1 390 000 | 1 390 000 |

| TECHNICAL DEPARTMENT | | | |
|-------------------------|---|----------------------|--------------------|
| VOTE - 0230 | - | No of hours | Breakdown per Rand |
| | | Total hours per year | |
| | | Breakdown per Rand | |
| | | Expenses | Income |
| Hooftaal | | | |
| Harambee - Construction | | 1 218 835 | 1 218 835 |
| | | 1 218 835 | 1 218 835 |

| PUBLIC SAFETY | | | | | |
|--|---------|-------------|----------------------|--------------------|------------------|
| VOTE - 026 | 026.041 | No of posts | Total hours per year | Breakdown per Road | |
| | | | | Expenses | Income |
| UNIFORMS & SUPPLIES | | | | | |
| Fuel - Court Fees and Traffic Violations | | | | \$2,000 | |
| Liquor and Beer | | | | 10,000 | |
| Uniforms - Agency Services | | | | 1,800,000 | |
| Employee related costs | | | | 1,800,000 | |
| Employee social contributions | | | | 1,000,000 | |
| Repairs and Maintenance | | | | 200,000 | |
| Miscellaneous | | | | 200,000 | |
| General expenses | | | | 87,000 | |
| | | | | 3,200,000 | 1,780,000 |

| COMMUNITY AND SOCIETY SERVICES | | | | | |
|--|---------|-------------|----------------------|--------------------|----------------|
| VOTE - 085 | 026.050 | No of posts | Total hours per year | Breakdown per Road | |
| | | | | Expenses | Income |
| Recreation | | | | | |
| Canteen and Subsidies | | | | \$15,000 | |
| Books and educational - Travellers Restaurant - Commercial | | | | 500,000 | |
| Library other & Fees | | | | 1,500,000 | |
| Employee related costs | | | | 700,000 | |
| Employee social contributions | | | | 500,000 | |
| Travellers and Canteen | | | | 800,000 | |
| General expenses and Other Subsidies | | | | 1,675,000 | |
| | | | | 3,530,000 | 515,000 |

| FINANCE AND ADMIN | | | | | |
|--|-----------|-------------|----------------------|--------------------|------------------|
| VOTE - 010 | 4 026.000 | No of posts | Total hours per year | Breakdown per Road | |
| | | | | Expenses | Income |
| Administrative Performance Department | | | | | |
| Other Income | | | | \$ 2,200,000 | |
| Employee related costs | | | | 470,000 | |
| Employee social contributions | | | | 770,000 | |
| Repairs and maintenance (Other Materials) | | | | 1,100,000 | |
| Miscellaneous | | | | 1,100,000 | |
| General expenses | | | | 4,000,000 | |
| | | | | 7,640,000 | 2,200,000 |

| FINANCE AND ADMIN | | | | | |
|--|--------|-------------|----------------------|--------------------|---------|
| VOTE - 003 | 02 000 | No of posts | Total hours per year | Breakdown per Road | |
| | | | | Expenses | Income |
| Rent | | | | | |
| Rent - buildings and equipment - lease charges | | | | | |
| Other income | | | | | |
| Repairs and maintenance | | | | 30,000 | |
| General expenses | | | | 30,000 | |
| | | | | 60,000 | |

| FINANCE AND ADMIN | | | | | |
|--|---------|-------------|----------------------|--------------------|----------------|
| VOTE - 008 | 021 000 | No of posts | Total hours per year | Breakdown per Road | |
| | | | | Expenses | Income |
| Repairs and equipment - Leases charges | | | | | |
| Rent - buildings and equipment - Lease charges | | | | | |
| Repairs and maintenance (Other Materials) | | | | 100,000 | |
| General expenses | | | | 1,000,000 | |
| Repairs | | | | 20,000 | |
| Leasing | | | | 1,000,000 | |
| Repairs and Leasing | | | | 500,000 | |
| Insurance | | | | 100,000 | |
| Taxes | | | | 100,000 | |
| Other Income | | | | 300,000 | |
| | | | | 2,000,000 | 300,000 |

| FINANCE AND ADMIN | | | | | |
|--|--|-------------|----------------------|--------------------|---------|
| VOTE - 108 | | No of posts | Total hours per year | Breakdown per Road | |
| | | | | Expenses | Income |
| Administrative Support Department | | | | | |
| Repairs and collection charges | | | | | |
| Rent of material equipment | | | | | |
| Income on interest - charges | | | | | |
| Fuel - Books on the telephone | | | | | |
| Government Grants and Subsidies: | | | | | |
| Subsidies other | | | | | |
| UNICEF | | | | | |
| UN Women | | | | | |
| Other income | | | | | |
| Administrative fees | | | | | |
| Repairs and maintenance | | | | | |
| Employee related costs | | | | | |
| Employee social contributions | | | | | |
| Repairs and maintenance | | | | | |
| Miscellaneous | | | | | |
| General expenses | | | | | |
| | | | | | |

| FINANCE AND ADMIN | | | | | |
|--|-------|-------------|----------------------|--------------------|---------|
| VOTE - 004 & 010 | 0 000 | No of posts | Total hours per year | Breakdown per Road | |
| | | | | Expenses | Income |
| Recreation Department | | | | | |
| Rent - buildings and equipment - Lease charges | | | | | |
| Repairs and maintenance | | | | 1,000 | |
| General expenses | | | | 1,000 | |
| Administrative costs | | | | | |
| Taxes | | | | | |
| Insurance | | | | | |
| | | | | 2,000 | |

OVERALL TOTALS - INCOME 1,720,000
 OVERALL TOTALS - EXPENDITURE 1,910,000

| POST CODE | DESCRIPTION | REVENUE | EXPENDITURE | NET BALANCE |
|-----------|-------------|-----------|-------------|-------------|
| 1 | | 1,720,000 | 1,910,000 | (190,000) |
| 2 | | 1,720,000 | 1,910,000 | (190,000) |
| 3 | | 1,720,000 | 1,910,000 | (190,000) |
| 4 | | 1,720,000 | 1,910,000 | (190,000) |
| 5 | | 1,720,000 | 1,910,000 | (190,000) |
| 6 | | 1,720,000 | 1,910,000 | (190,000) |
| 7 | | 1,720,000 | 1,910,000 | (190,000) |
| 8 | | 1,720,000 | 1,910,000 | (190,000) |
| 9 | | 1,720,000 | 1,910,000 | (190,000) |
| 10 | | 1,720,000 | 1,910,000 | (190,000) |
| 11 | | 1,720,000 | 1,910,000 | (190,000) |
| 12 | | 1,720,000 | 1,910,000 | (190,000) |
| 13 | | 1,720,000 | 1,910,000 | (190,000) |
| 14 | | 1,720,000 | 1,910,000 | (190,000) |
| 15 | | 1,720,000 | 1,910,000 | (190,000) |
| 16 | | 1,720,000 | 1,910,000 | (190,000) |
| 17 | | 1,720,000 | 1,910,000 | (190,000) |
| 18 | | 1,720,000 | 1,910,000 | (190,000) |
| 19 | | 1,720,000 | 1,910,000 | (190,000) |
| 20 | | 1,720,000 | 1,910,000 | (190,000) |
| 21 | | 1,720,000 | 1,910,000 | (190,000) |
| 22 | | 1,720,000 | 1,910,000 | (190,000) |
| 23 | | 1,720,000 | 1,910,000 | (190,000) |
| 24 | | 1,720,000 | 1,910,000 | (190,000) |
| 25 | | 1,720,000 | 1,910,000 | (190,000) |
| 26 | | 1,720,000 | 1,910,000 | (190,000) |
| 27 | | 1,720,000 | 1,910,000 | (190,000) |
| 28 | | 1,720,000 | 1,910,000 | (190,000) |
| 29 | | 1,720,000 | 1,910,000 | (190,000) |
| 30 | | 1,720,000 | 1,910,000 | (190,000) |
| 31 | | 1,720,000 | 1,910,000 | (190,000) |
| 32 | | 1,720,000 | 1,910,000 | (190,000) |
| 33 | | 1,720,000 | 1,910,000 | (190,000) |
| 34 | | 1,720,000 | 1,910,000 | (190,000) |
| 35 | | 1,720,000 | 1,910,000 | (190,000) |
| 36 | | 1,720,000 | 1,910,000 | (190,000) |
| 37 | | 1,720,000 | 1,910,000 | (190,000) |
| 38 | | 1,720,000 | 1,910,000 | (190,000) |
| 39 | | 1,720,000 | 1,910,000 | (190,000) |
| 40 | | 1,720,000 | 1,910,000 | (190,000) |
| 41 | | 1,720,000 | 1,910,000 | (190,000) |
| 42 | | 1,720,000 | 1,910,000 | (190,000) |
| 43 | | 1,720,000 | 1,910,000 | (190,000) |
| 44 | | 1,720,000 | 1,910,000 | (190,000) |
| 45 | | 1,720,000 | 1,910,000 | (190,000) |
| 46 | | 1,720,000 | 1,910,000 | (190,000) |
| 47 | | 1,720,000 | 1,910,000 | (190,000) |
| 48 | | 1,720,000 | 1,910,000 | (190,000) |
| 49 | | 1,720,000 | 1,910,000 | (190,000) |
| 50 | | 1,720,000 | 1,910,000 | (190,000) |
| 51 | | 1,720,000 | 1,910,000 | (190,000) |
| 52 | | 1,720,000 | 1,910,000 | (190,000) |
| 53 | | 1,720,000 | 1,910,000 | (190,000) |
| 54 | | 1,720,000 | 1,910,000 | (190,000) |
| 55 | | 1,720,000 | 1,910,000 | (190,000) |
| 56 | | 1,720,000 | 1,910,000 | (190,000) |
| 57 | | 1,720,000 | 1,910,000 | (190,000) |
| 58 | | 1,720,000 | 1,910,000 | (190,000) |
| 59 | | 1,720,000 | 1,910,000 | (190,000) |
| 60 | | 1,720,000 | 1,910,000 | (190,000) |
| 61 | | 1,720,000 | 1,910,000 | (190,000) |
| 62 | | 1,720,000 | 1,910,000 | (190,000) |
| 63 | | 1,720,000 | 1,910,000 | (190,000) |
| 64 | | 1,720,000 | 1,910,000 | (190,000) |
| 65 | | 1,720,000 | 1,910,000 | (190,000) |
| 66 | | 1,720,000 | 1,910,000 | (190,000) |
| 67 | | 1,720,000 | 1,910,000 | (190,000) |
| 68 | | 1,720,000 | 1,910,000 | (190,000) |
| 69 | | 1,720,000 | 1,910,000 | (190,000) |
| 70 | | 1,720,000 | 1,910,000 | (190,000) |
| 71 | | 1,720,000 | 1,910,000 | (190,000) |
| 72 | | 1,720,000 | 1,910,000 | (190,000) |
| 73 | | 1,720,000 | 1,910,000 | (190,000) |
| 74 | | 1,720,000 | 1,910,000 | (190,000) |
| 75 | | 1,720,000 | 1,910,000 | (190,000) |
| 76 | | 1,720,000 | 1,910,000 | (190,000) |
| 77 | | 1,720,000 | 1,910,000 | (190,000) |
| 78 | | 1,720,000 | 1,910,000 | (190,000) |
| 79 | | 1,720,000 | 1,910,000 | (190,000) |
| 80 | | 1,720,000 | 1,910,000 | (190,000) |
| 81 | | 1,720,000 | 1,910,000 | (190,000) |
| 82 | | 1,720,000 | 1,910,000 | (190,000) |
| 83 | | 1,720,000 | 1,910,000 | (190,000) |
| 84 | | 1,720,000 | 1,910,000 | (190,000) |
| 85 | | 1,720,000 | 1,910,000 | (190,000) |
| 86 | | 1,720,000 | 1,910,000 | (190,000) |
| 87 | | 1,720,000 | 1,910,000 | (190,000) |
| 88 | | 1,720,000 | 1,910,000 | (190,000) |
| 89 | | 1,720,000 | 1,910,000 | (190,000) |
| 90 | | 1,720,000 | 1,910,000 | (190,000) |
| 91 | | 1,720,000 | 1,910,000 | (190,000) |
| 92 | | 1,720,000 | 1,910,000 | (190,000) |
| 93 | | 1,720,000 | 1,910,000 | (190,000) |
| 94 | | 1,720,000 | 1,910,000 | (190,000) |
| 95 | | 1,720,000 | 1,910,000 | (190,000) |
| 96 | | 1,720,000 | 1,910,000 | (190,000) |
| 97 | | 1,720,000 | 1,910,000 | (190,000) |
| 98 | | 1,720,000 | 1,910,000 | (190,000) |
| 99 | | 1,720,000 | 1,910,000 | (190,000) |
| 100 | | 1,720,000 | 1,910,000 | (190,000) |

Reconciliation of Departmental Votes

| | Income | Expenses |
|--------------------------------------|-------------------|-------------------|
| Municipal Manager | 574 920 | 6 347 707 |
| Office of the CFO | 55 614 278 | 11 607 000 |
| Corporate Service Manager | 1 735 750 | 7 362 006 |
| Technical Manager - Other | - | 34 777 876 |
| Technical Manager - DWAF | 3 233 200 | 2 940 000 |
| Technical Manager - EPWP | 1 380 000 | 1 380 000 |
| Technical Manager - MIG | 12 122 541 | 10 246 100 |
| Technical Manager - Hoofpaaie | 1 218 835 | 1 218 835 |
| | 75 879 524 | 75 879 524 |
| Surplus | - | - |
| PM 02 Report (Sebata) | 75 879 524 | 75 879 524 |
| Grant Total | - | - |